

Qualifications for Design Services
Context Architecture

Public Safety — Review of Space Needs & Building Options
Boxborough, Massachusetts

September 16, 2022

context
ARCHITECTURE

September 16, 2022

Rajon Hudson, *Assistant Town Administrator*
Town Administrator's Office
Town of Boxborough
29 Middle Road
Boxborough, MA 01719

RE: Request for Qualifications – Independent Review of Space Needs and Building Options for Proposed Boxborough Public Safety Facilities

Dear Mr. Hudson,

We are very excited to submit our qualifications to the Town of Boxborough to provide designer services for an independent review of space needs and building options for the Town's proposed public safety facilities. We recognize the importance of this project and the significance of the work the Town has undertaken thus far. Public safety architecture is our Firm's principal area of expertise, and we are eager to share our considerable experience with you at this exciting moment in Boxborough's continued effort to upgrade its core civic infrastructure.

In the last 50 years, our practice has completed more than 90 municipal projects in eastern Massachusetts, including 14 public safety complexes, 25 police stations, and 26 fire stations. We have also completed over 75 feasibility and programming studies for public entities throughout New England. Several of these studies involved circumstances that were very similar to those surrounding your project. For example, with the Town of Southborough, MA we reviewed their prior study and performed a comprehensive space needs / site fit study for their police and fire departments, which ultimately led to the successful design and construction of a new public safety complex.

We have carefully reviewed your Town's earlier two studies as well as the current project scope and requirements outlined in your RFQ. Our proposal contains detailed information regarding our approach to your project and identifies the team with whom you will work, from initial 'kick-off' to project completion. Our experienced and highly responsive personnel will be assisted by a consultant team knowledgeable in public safety design and with extensive experience as part of our design teams.


Most importantly, our services are informed by the issues community leaders face, and we work very hard to ensure that our work falls within your budgets and is clearly and thoughtfully conveyed to the public. All our projects are approached with a sensitivity to community history, need, and core values—reflecting the character of the places they serve. We are confident in our ability to provide the Town of Boxborough with exemplary



services. The signature below represents our commitment to this project. Thank you for the opportunity to submit this proposal, and we look forward to working with you.

- We acknowledge receipt of Addendum #1.

Sincerely,

A handwritten signature in black ink, appearing to read "Jeff Shaw". The signature is fluid and cursive, with the first name "Jeff" being more prominent than the last name "Shaw".

Jeff Shaw, AIA, LEED AP BD+C, MCPPO
Context Architecture

e: jshaw@contextarc.com

t: (617) 423-1400, ext. 35



EXHIBIT C

CERTIFICATE OF CORPORATE AUTHORITY

At a duly authorized meeting of the Board of Directors of Context Architecture
(Name of Corporation)

held on December 31, '20 it was VOTED that:
(Date)

Jeff Shaw
(Name)

Principal & President
(Title)

of this corporation, be and he/she hereby is authorized to submit bids and proposals, execute contracts, deeds and bonds in the name and on behalf of said corporation, and affix its corporate seal thereto; and such execution of any contract, deed or obligation in this corporation's name on its behalf by such President under seal of the company, shall be valid and binding upon this corporation.

A True Copy,

ATTEST: 

TITLE: Principal & President

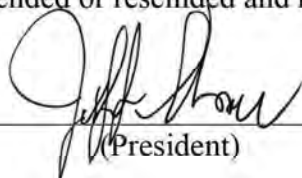
PLACE OF BUSINESS: Context Architecture
65 Franklin St.
Boston, MA 02110

DATE OF THIS CERTIFICATE: 09/16/22

I hereby certify that I am the President of the Context Architecture
(Corporation)

that Jeff Shaw is the duly elected President of
(Name) (Title)

said corporation, and that the above vote has not been amended or rescinded and remains in full force and effect as of the date of this Certification.


(President)

CORPORATE SEAL:

241362/kope/0003




Susan A. Theus

EXHIBIT B

CERTIFICATE OF TAX COMPLIANCE

Pursuant to Chapter 62C of the Massachusetts General Laws, Section 49A(b), I, the undersigned, authorized signatory for the below named contractor/vendor, do hereby certify under the pains and penalties of perjury that said contractor has complied with all laws of the Commonwealth of Massachusetts relating to taxes, reporting of employees and contractors, and withholding and remitting child support.


Signature

Date: 09/16/22

Name: Jeff Shaw
(Print Name)

Title: Principal & President

Contractor/Vendor: _____

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Summary of Qualifications



Context Architecture is committed to providing unique, client-focused design solutions to a diverse range of public, private, and corporate clients throughout New England. We are recognized for creating spaces that establish their own identity and character, yet remain contextually sensitive to their surroundings. We work hard to make sure our buildings are outstanding and successful; and this begins with a commitment to our clients' visions, needs, and goals.

Public Expertise

Public safety and municipal design are our specialties. From feasibility to final design, our team understands the challenges facing communities and their leaders. We have been focused on public safety and municipal architecture for over 50 years, and draw from this long history of experience to help our clients make critical decisions regarding the architecture that will serve them for decades into the future.

Public Construction Experience

We have an enormous amount of experience with public construction, and work closely with building committees to ensure the facilities we design meet their needs. We have developed a deep understanding of Building Codes and public bidding laws. We have extensive experience with Chapter 149 / 149A and the implementation of universal design through ADA and AAB regulations. In addition, we have substantial experience with the CM@Risk project delivery method.

High Level of Service

We are committed to providing close guidance throughout the life of a project. The team you meet at the interview and kick-off meeting is the same team you will see right up through project close-out and beyond. Management of complex public building projects is one of our core skills, and it demands clear and consistent communication between the design team and all key stakeholders. We are dedicated to facilitating this process/dialogue through continuous support and an inclusive approach to decision-making across all project phases.

Cost Control & Value Engineering

Functionality and cost-effectiveness are crucially important to every project. To ensure projects encounter as few change orders as possible, our firm works to develop comprehensive programs that are consistently weighed against budgetary constraints. Key to this is a strong relationship with the project cost estimator. We have been working with our cost estimator for decades, and we

Firm Overview

have used them on virtually every one of our projects over the last 40 years. They know our process well, and continue to accurately estimate final costs with each new project we undertake.

Schedule & Budget

We pay very close attention to schedules and budgets. This starts in the initial study phase, and continues throughout the project's life cycle. We employ a variety of strategies to safeguard our clients' budgetary expectations. We review the schedule at every meeting to confirm the project is proceeding according to plan, and immediately develop solutions to bring it back on schedule if issues are identified.

Project Team

Our firm of 20 has a keen attention to detail. All of our projects go through an in-depth review process by senior-level architects who have a tremendous

amount of experience working with public entities. Our projects are always properly staffed to make sure everything stays on schedule and on budget.

Community Engagement

Commensurate with our extensive experience in public work, we have developed a deep appreciation for the value of a transparent and proactive approach to community engagement. For us, achieving a high level of community support is nearly synonymous with the provision of successful public facilities. We are not only focused on the process of keeping communities informed, but also dedicated to facilitating meaningful community input and involvement. With public work the community members are also key stakeholders, and we strive to treat them as such. Doing so has consistently lead to project outcomes with a high level of client and community satisfaction.



Public Safety Complex | Southborough, MA

Firm Overview

Geographic Proximity

Our office is located in the heart of Boston, roughly 35 miles away from Boxborough. Our design team is fully capable of attending all the necessary site visits and meetings associated with this project.

Non-Discrimination Policy

Context Architecture will not practice discrimination against any persons on the grounds of race, color, religion, sex, age, marital status, sexual orientation, or national origin in evaluating them for employment, salary adjustments, promotions, eligibility for benefits, termination of employment, or any other personnel action. Physical or mental handicaps will be considered only as they may relate to bona fide job requirements. Our consultants have similar policies, which are available upon request.

Minimum Requirements & Selection Criteria

- ✓ A proposed project approach to the work, plan and schedule, including recommendations for modifying or improving the existing project scope/goals is included in this response
- ✓ An overview of five recent public safety projects (similar in size, scope, and complexity to your project) have been included in this response
- ✓ A list of more than five relevant/credible references have been included in this response
- ✓ In-office and sub-consultant team member information (covering responsibilities, qualifications, and experience) has been included in this response
- ✓ A description of Town assistance and services we expect to receive is included in this response
- ✓ Evidence of required insurances, completed certificates from Exhibits B & C, and our firm's financial stability are included in this response
- ✓ Our project team is comprised of highly skilled personnel with experience in similar projects

and a thorough understanding of the requirements outlined in the RFQ, including MA Building Code, AAB, ADA, and all statutes and regulations governing public building projects

- ✓ Our personnel are well-trained, with appropriate and specialized educational backgrounds
- ✓ We have a knowledgeable design team that is very familiar with the implementation of sustainable design practice and green energy systems
- ✓ Our firm / team is extremely experienced with space needs analysis for public safety facilities
- ✓ Our firm/team has extensive experience with public safety construction projects
- ✓ We have completed dozens of public safety projects throughout Massachusetts

Firm Overview

Current Workload

The information below outlines our current workload. Our firm is fully available to take on the tasks associated with Boxborough's Public Safety Review of Space Needs & Building Options.

Project	Phase	Utilization
Somerville Public Safety Building	S.D. (on hold until Fall 2022)	0%
Andover Town Hall	C.D.	<5%
Bedford Police Addition & Renovation	C.A.	<5%
Fitchburg Police Headquarters Renovation	Study / Conceptual	<5%
Malden Fire Stations	Study / Conceptual	<5%
Millbury Fire Station	C.A.	<5%
Braintree Fire Headquarters Renovation	C.D.	~5%
Chelsea 911 Center Renovation	C.D.	~5%
Falmouth Sandwich Road Fire Station	C.D.	~5%
Milton Fire Headquarters	C.A.	~5%
Lawrence Police Station	S.D.	~7.5%
Everett Police Station	Study / Conceptual	~10%
Middleton Municipal Complex	Study / Conceptual	~10%

Project Experience



Context Architecture has been focused on the design of fire, police, public safety, and municipal facilities in Massachusetts for over five decades. A number of these projects have led to repeat and ongoing work for communities where our team earned the trust of leaders for honest assessments, high-quality design, accurate construction drawings, and accessible project teams. A sampling of our recent project experience is listed here, followed by a selection of work that is most relevant to the Town of Boxborough.

90+

Municipal Projects

14

Public Safety Complexes

26

Fire Stations

25

Police Stations

75+

Feasibility Studies

50+

Years of Experience

Public Safety Buildings

- Andover, MA
- Brookline, MA
- Georgetown, MA
- Hadley, MA
- Lawrence, MA (Feasibility)
- Lexington, MA (Feasibility)
- Medford, MA (Feasibility)
- Norfolk, MA
- Saugus, MA
- Scarborough, ME
- Somerville, MA Renov. / Expan.
- Southborough, MA
- Stoughton, MA Renov. / Expan. (Study)
- Wakefield, MA

- Wellesley, MA
- Westbrook, ME
- Wilmington, MA
- Winchester, MA

Fire Stations

- Andover, MA BallardVale Fire Station
- Arlington, MA Central Fire Headquarters & Highland Fire Station
- Bedford, MA Fire Headquarters
- Belmont, MA Fire Headquarters & Substation
- Brookline, MA Five Fire Stations (Study)

Experience

- Burlington, MA
Fire Station #2
- Danvers, MA
Fire Headquarters
- Everett, MA
Central & Highland
Fire Stations
- Fitchburg, MA
Central Fire Headquarters
- Framingham, MA
Fire Station #2
- Hanover, MA
Fire Headquarters
- Harwich, MA
Fire Headquarters
- Lewiston, ME
Fire Station #4
- Lexington, MA
Fire Station (Study)
- Mattapoisett, MA
Fire Headquarters
- Millbury, MA
Fire Station
- Milford, MA
Fire Station &
Training Facility
- Newton, MA
Fire Station #10
- North Andover, MA
Fire Headquarters
- Stow, MA
Fire Station (Study)
- Uxbridge, MA
Fire Station

- Westford, MA
Fire Headquarters
- Westport, MA
Fire Headquarters
- Worcester, MA
Webster Square Fire Station

Police Stations

- Weston, MA
Police Headquarters
- Bedford, MA
Police Headquarters
- Belmont, MA (Study)
Police Station
- Chelsea, MA
Police Headquarters
- Dracut, MA
Police Station & E.R.C.
- Haverhill, MA
Police Station
- Plymouth, MA
Police Station
- Plympton, MA
Police Headquarters
- Reading, MA
Police Station
- Stoneham, MA
Police Headquarters
- Tewksbury, MA
Police Headquarters
- Medford, MA
Police Headquarters
- Wellesley, MA
Police Headquarters

- Weymouth, MA
Police Station
- Whitman, MA
Police Headquarters
- Yarmouth, MA
Police Headquarters

Municipal

- Belmont, MA
Town Hall Complex
Historic Renov. / Expan.
- Cambridge, MA
City Hall Renov. / Expan.
- Carlisle, MA
Town Hall
- Chatham, MA
Town Offices Expansion
- Cohasset, MA
Town Hall Historic
Renov. / Expan.
- Foxborough, MA
Town Hall / Police Station
Feasibility & Space Needs
- Lincoln, MA (LEED Silver)
Town Hall Historic Renov.
- North Andover, MA
Town Hall Historic
Renov. / Expan.
- Uxbridge, MA
Town Hall Renov.

Highlighted Projects

Southborough Public Safety Complex

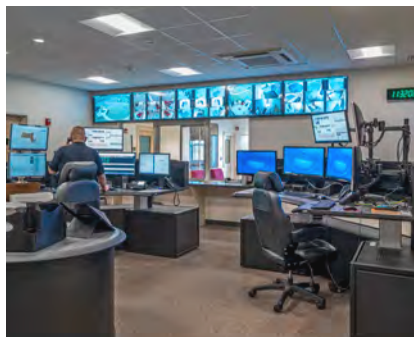
Southborough, MA



New Construction

Following completion of the report on reuse of the existing site, the town completed an advantageous parcel exchange with a local private school that allowed it to redevelop a former golf course to accommodate the combined Public Safety complex, as well as other town needs.

Using the same program, Context Architecture developed a design for this new, larger site that allowed the departments significant benefits, including a communications tower and room for expansion.



Scope

Feasibility Study / Schematic Design / Design Development / Construction Documents / Construction Administration

Size: 35,660 sq. ft.

Cost: \$15,000,000

Status: Completed in 2020

Highlights

- Combined Complex
- Site Selection

Highlighted Projects

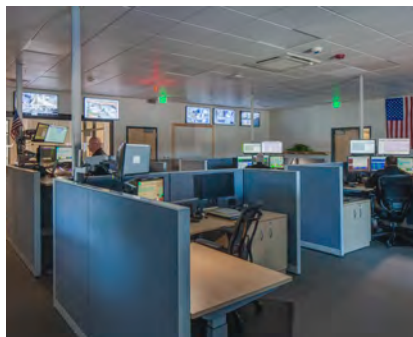
Scarborough Public Safety Complex

Scarborough, ME



New Construction

We worked with the Town of Scarborough to identify and program an appropriate site for a new combined Public Safety Building. As conditions in Scarborough's former public safety building deteriorated, the Town decided to build a completely new facility that could accommodate their current and future needs. The complex was designed to suit modern public safety practices, and included a synergy of shared spaces, improved public access, and welcoming community areas—all in a visible downtown location.



Scope

Site Selection / Space Needs /
Schematic Design / Design
Development / Construction
Documents / Construction
Administration

Size: 52,500 sq. ft.

Cost: \$19,200,000

Status: Completed in 2020

Highlights

- Civic Campus
- CM@Risk
- Combined Complex
- Community Access

Highlighted Projects

Andover BallardVale Fire Station

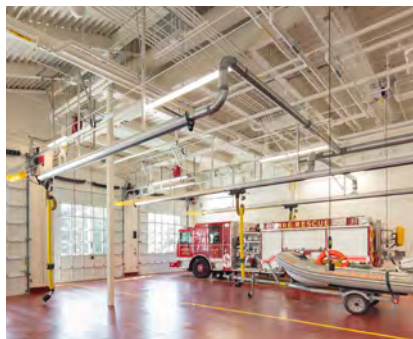
Andover, MA



New Construction

BallardVale's Historic District new station has a three bay apparatus garage that replaces the old one bay station and a new modern crew quarters along with a training room (tripling the capacity of the existing conditions). The design team also worked closely with the town's historic district committee to integrate the new station into the town's historical environment.

Context services also included a significant input into the public approvals process, attending dozens of public meetings to provide information about the project.



Scope

Feasibility Study / Schematic Design / Design Development / Construction Documents / Construction Administration

Size: 11,400 sq. ft.

Cost: \$7,065,000

Status: Completed in 2021

Highlights

- Historic District Approvals
- Over 30 Public Info Sessions
- Sustainable Design
- CMAA-NE Project Achievement Award, 2022

Highlighted Projects

Weston Police Station

Weston, MA



New Construction

Context Architecture collaborated with the Town of Weston to accelerate design and document production in a compressed, five-month schedule to have the project submitted for approval to the annual Town Meeting.

Building on information from an earlier study, our firm developed a detailed program for a new building and created a site plan that accommodated replacement of the existing police station. We then developed a site plan for a new building using the existing site, which included the demolition of the original facility.



Scope

Schematic Design / Design Development / Construction Documents / Construction Administration

Size: 21,000 sq. ft.

Cost: \$9,400,000

Status: Completed in 2015



Highlights

- Accelerated Design
- Public Meeting Space
- Shared Campus

Highlighted Projects

Whitman Police Station

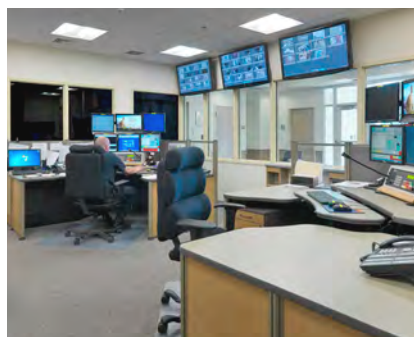
Whitman, MA



New Construction

Squeezed into 7,500 sq. ft. in the back of Whitman's Town Hall, the original police station had a number of issues including code compliance and lack of accessibility. The new building provides an efficient, accessible complex that accommodates a range of police functions including dispatch, lock-up training, and community relations.

The new site is designed to allow easy public access separate from police vehicles. After presenting the study, the Town wanted to move forward quickly, and our firm completed all phases of design in less than six months. Construction was finished in twelve.



Scope

Feasibility Study / Schematic Design / Design Development / Construction Documents / Construction Administration

Size: 17,000 sq. ft.

Cost: \$4,800,000

Status: Completed in 2011

Highlights

- Accelerated Design
- New Site, Still in Civic Core

Highlighted Projects

Andover Public Safety Center

Andover, MA



New Construction

After completing a feasibility study for the Town of Andover, Context was hired to design the new public safety complex. This facility houses the police and fire departments; Emergency Medical Response; a firing range; as well as a tiered meeting and training room that can also serve as the town's Emergency Management Operations Center.

A dramatic two-story lobby with slate flooring, maple paneling, and split-faced masonry connects the fire and police departments while providing a welcoming public entryway. All public interaction occurs in this lobby area, maintaining the se-

curity of the rest of the building.

Located in the Town's center, the site of the new building was tight with a 25-inch vertical elevation change. Context took advantage of this condition to provide terraced parking and an exposed lower level, which contains the firing range, two vehicle and evidence storage garages, and a private entryway for both departments.

Scope

Feasibility Study / Schematic Design / Design Development / Construction Documents / Construction Administration

Size: 52,000 sq. ft.

Cost: \$10,300,000

Status: Completed in 2004

Highlights

- Public Access
- Shared Complex

Highlighted Projects

Brookline Public Safety Building

Brookline, MA



Restoration / New Construction

Brookline's Police and Fire Stations are located on adjacent sites at the Town's civic heart along the busy Washington Street. Both buildings are also in close proximity to Town Hall, the main library, and a courthouse. The program called for a complete reorganization and expansion of both facilities and the design of a new connecting "link" building, sympathetic to the historic fire station, and capable of housing shared spaces for both departments.

The link creates much-needed space for shared uses, including records, reception, and a meeting room while also providing a

clear, accessible, and welcome public entrance along the urban streetscape. The fully glazed exterior provides transparency to the public areas and reinforces the individuality of the two existing buildings.

The final program contains Police and Fire administration, a state-of-the-art combined Police, Fire and EMS dispatch center, locker rooms, a fitness center, and a new third floor to the Police Station component.

Scope

Feasibility Study / Schematic Design / Design Development / Construction Documents / Construction Administration

Size: 48,800 sq. ft.

Cost: \$8,300,000

Status: Completed in 2002

Highlights

- Demolition / Use of Existing Site
- Final Construction Bid Completed Below Estimate
- Shared Complex

Highlighted Projects

Wakefield Public Safety Complex

Wakefield, MA



Combined Complex

This project involved the design of a 44,000 sq. ft. combined public safety complex on the site of the Town's current police and fire stations. The design called for the demolition of the 100-year-old fire station, with exception of the hose tower which was retained and rebuilt on the existing site.

A connection was made to the existing police headquarters, located on an adjacent site. The building was completely gutted and reorganized to serve as a modern police facility. The two departments share a public entry, training room, dispatch area, and below grade parking facility.



Scope

Schematic Design / Design
Development / Construction
Documents / Construction
Administration

Size: 49,300 sq. ft.

Cost: \$7,800,000

Status: Completed in 2003

Highlights

- Renovation/Restoration
- Urban Site

Highlighted Projects

Medford Police Headquarters

Medford, MA



New Construction

Medford's new Police Headquarters includes equitable facilities for female and male staff, a booking and detention area meeting modern policing standards, private and shared work areas, and a public meeting space. Using a detailed matrix of factors including cost, available land, proximity to the surrounding town, and synergy of co-location, a comprehensive evaluation of numerous sites determined that the best location for the replacement station was on the current campus, necessitating site-specific design in order to accommodate flood-zone mitigation.



Scope

Feasibility Study / Schematic Design / Design Development / Construction Documents / Construction Administration

Size: 35,000 sq. ft.

Cost: \$16,000,000

Status: Completed in 2021

Highlights

- Complicated Site Conditions
- Flood Proof Design
- Fossil-fuel Free
- Net-Zero Ready
- Public Safety Campus
- Replacement Station
- Urban

References

Southborough Public Safety Complex

Mark Purple,
Town Administrator
p: (508) 485-0710
e: mpurple@
southboroughma.com

Jason Malinowski,
Chairman, Public Safety Committee
e: jmalinowski@
southboroughma.com

Kevin Heffernan,
Vice-President, Construction Health & Safety (Vertex)
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e: kheffernan@vertexeng.com

Scarborough Public Safety Complex

Mike Thurlow,
Fire Chief, Retired
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e: mthurlow@
scarboroughmaine.com

John O'Malley,
Deputy Chief, Police Dept.
p: (207) 883-6361
e: jomalley@
scarboroughmaine.com

Andover BallardVale Fire Station

Andrew Flanagan,
Town Manager
p: (978) 623-8227
e: aflanagan@andoverma.gov

Mike Mansfield,
Fire Chief
p: (978) 475-1281, ext. 2001
e: mman@andoverps.net

Weston Police Station

Jerry McCarty
Deputy Director of Facilities / Project Management, Retired
p: (339) 222-9637

Whitman Police Station

Scott Benton,
Police Chief
p: (781) 447-1212
e: sbenton@whitman-ma.gov

Lawrence Police Station

Roy Vasque,
Police Chief
p: (978) 794-5900, ext. 640
e: rvasque@lawpd.com

Medford Police Headquarters

Jack Buckley,
Police Chief
p: (781) 391-6409
e: jbuckley@medfordpolice.com

Milton Fire Headquarters

Dan Clark,
Vice-Chair, Fire Bldg. Committee
p: (617) 633-7914
e: dpc5014@gmail.com

Brian Walsh,
Chairman, Fire Bldg. Committee
p: (617) 696-2594
e: brianwal@aol.com

Chris Madden,
Fire Chief
p: (617) 898-4904
e: cmadden@townofmilton.org

Westford Fire Headquarters

Thomas Mahanna,
Chair of Town Bldg. Committee
p: (508) 471-9607
e: tjmahanna@tighebond.com

Somerville Public Safety Building

Melissa Woods,
Director of Capital Projects & Planning
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e: mwoods@somervillema.gov

Richard Raiche,
Director of Infrastructure & Asset Management
p: (617) 625-6600, ext. 5410
e: rraiche@somervillema.gov

Energy Efficiency & Sustainable Design



Context Architecture is committed to designing highly efficient buildings and reducing energy consumption. We are constantly researching new technologies that help reduce the carbon footprint of our built environments. With each of our clients we investigate progressive energy systems and systems alternatives, and incorporate expert consultants and engineers to develop innovative strategies that reflect our goal of producing only Net-Zero ready architecture.

Our Commitment

Context is a member of the U.S. Green Building Council and many of our staff hold sustainable design credentials. This includes Jeff Shaw, President & Principal-in-Charge (LEED Accredited Professional with a specialty in Building Design and Construction), who acts as our in-house green design consultant.

Designing For Efficiency & Sustainability

Our firm is currently working to achieve Net-Zero ready on multiple projects. By incorporating new practical technologies and techniques early in the design process we are often able to produce sustainable design solutions for our clients at no added cost. Some of these solutions utilize:

- Demand ventilation
- Energy recovery systems
- Variable speed drives
- Geothermal design
- High efficiency condensing boilers
- Photovoltaic arrays

- In-house energy modeling
- Healthy interiors through low VOC and high recycled content materials
- Daylighting with dimming photosensor controls
- Water-conserving plumbing
- Rainwater reclamation
- Increased worker productivity through daylighting, views, and occupant comfort control
- LED lighting

Strategies For Utility Cost Offsets

Our team is also experienced with utility company incentive programs. Working with our engineers, we develop critical life cycle cost analysis options that assist our clients in determining sustainability goals in a way that helps predict cost savings over the life of the building. These life cycle costs and selected incentives are generated during design development and evaluated by the client and design team. Getting started on this as early as possible allows us to partner with utility companies to identify and integrate their most advantageous incentives available.

Sustainability

Getting to Net-Zero

Context Architecture and GGD Consulting Engineers have designed several Net-Zero ready buildings in Massachusetts. Careful studies of both PV design and Geothermal energy sources combine to allow for a path to more sustainable architecture. Considerations include:

- Understanding the national average EUI (Energy Usage Intensity) factor for public safety facilities.
- Creation of enhanced Building Envelope design, including triple-glazing in order to minimize EUI.
- Optimized renewable energy sources and off-site renewable energy credits.

LEED in Practice

Most of our work in the last 30 years would meet LEED® standards, although many of our clients decide not to pursue official LEED® Certifications. Some of our projects with a particular emphasis on sustainability/LEED® include:

Arlington, MA

Fire Headquarters / Central Station

This historic renovation project was the Town's first building to attain LEED® Gold; surpassing the initial goal of LEED® Silver. Our team focused on creating an efficient building envelope, with appropriate insulation and air barriers, a reflective white roof, thermally tight windows and overhead doors, along with renovating administrative and living quarters to achieve a more efficient occupied space. Low-flow water fixtures were also used. All of this was complimented by a highly efficient HVAC system. The completed project is projected to save the town roughly 35% in utility costs.

Arlington, MA

Highland Fire Station

This project earned LEED® Silver Certification in May 2012, achieving 42 out of 69 possible credits. In addition to being a rehabilitated building, the project included a tight building envelope, high performing windows, recycled materials, and water-saving fixtures. Over 95% of construction waste was diverted from landfills, and a building air "flush out" was performed to achieve high indoor air quality.

Belmont, MA

Fire Stations

This project did not include vinyl products or site irrigation in order to save clean, potable water. We included a white roof to reduce heat gain. The heating system included 90% efficient boilers. Local brick and granite were sourced for the exterior.

Belmont, MA

Town Hall Complex

The municipal complex was initially estimated to reach LEED® Silver. The complex utilized a rehabilitated building. Gas-fired radiant heat was also used. Fully operable windows were installed.

Lincoln, MA

Town Offices

This restoration and renovation project achieved LEED® Silver Certification. In addition to utilizing a rehabilitated building, this project included high-efficiency mechanical systems, a tight building envelope, recycled and low VOC materials, reduction of water usage, diversion of over 95% of construction waste from landfills, and required an indoor air quality program during construction.

Medford, MA

Police Headquarters

The new police station was carefully designed as a Net-Zero-ready building, prepared to meet the city's goal of zero greenhouse gas emissions by

Sustainability

2050. The new 35,000 sq. ft. building eliminated fossil fuel use, which greatly reduces its impact on the environment and allows it to utilize renewable energy generated by the City. The heating and cooling systems use electric heat pumps and an energy recovery ventilation system. A portion of the building's electrical load will be provided by solar panels on the roof. The high-performance building envelope is designed to reduce the impact on the mechanical systems and increase occupant comfort. Energy modeling predicts that the new station will cut energy consumption by half.

ity OPR which will serve as a benchmark for future Town-owned buildings. Roof-mounted PV at Headquarters and ground-mounted PV at the historic Atherton Fire Station eliminate a large portion of the energy load. In both buildings, utility costs and energy usage intensity (EUI) were significantly reduced. A rainwater collection system was designed to eliminate water usage for irrigation. A Life Cycle Cost Analysis was also developed to predict utility costs and better understand the impact the proposed Solar PV layout will have on future operating costs.

Milton, MA

Fire Headquarters & Atherton Fire Sub-Station

Both the Headquarters and Atherton Fire Station are planned to be all-electric, PV solar-powered fire stations, which will follow LEED® protocols and reach the goal of a LEED® certifiable building. Context helped the Town develop its Sustainabil-



Fire Headquarters | Westford, MA

Health & Safety Strategies



We actively incorporate health and safety measures into all our projects, including COVID-19 precautions. The strategies below, some depicted in the Milton Fire Headquarters design on the following page, may also be applicable to your project.

Public Well-being

Our focus on public architecture means we take the health and safety of building occupants very seriously. Public servants and community members spend a substantial amount of time in and around the buildings we design, so we do everything we can to ensure that the architecture we provide has a positive effect on the well-being of its users.

By promoting things like ample ventilation, improved indoor air quality, mitigation of chemical contaminants, sound attenuation, appropriate lighting levels, natural daylighting, adequate means of egress, sufficient fire protection, temperature control, and a number of other measures, we are able to create pleasant, hazard-free environments that meet the ever-evolving needs of community leaders and the public.

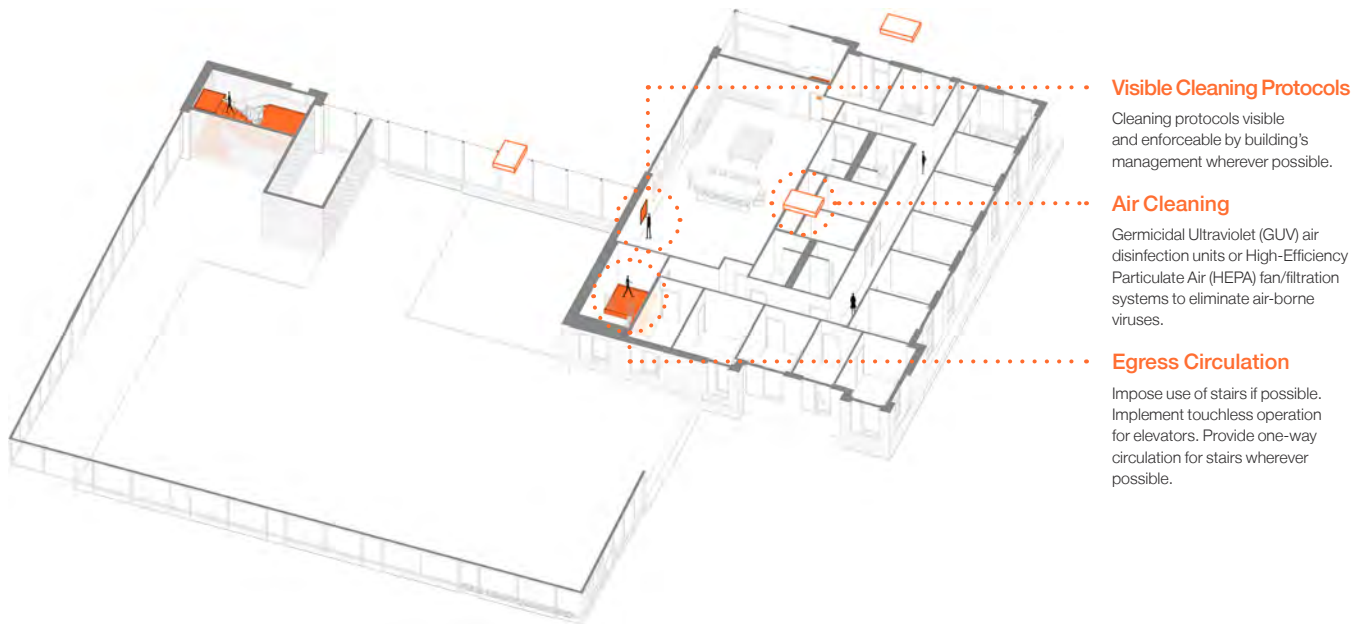
These strategies are not only effective in safeguarding the physical well-being of building inhabitants, but they also yield positive psychological effects—especially when utilized in conjunction.

COVID-19 Precautions

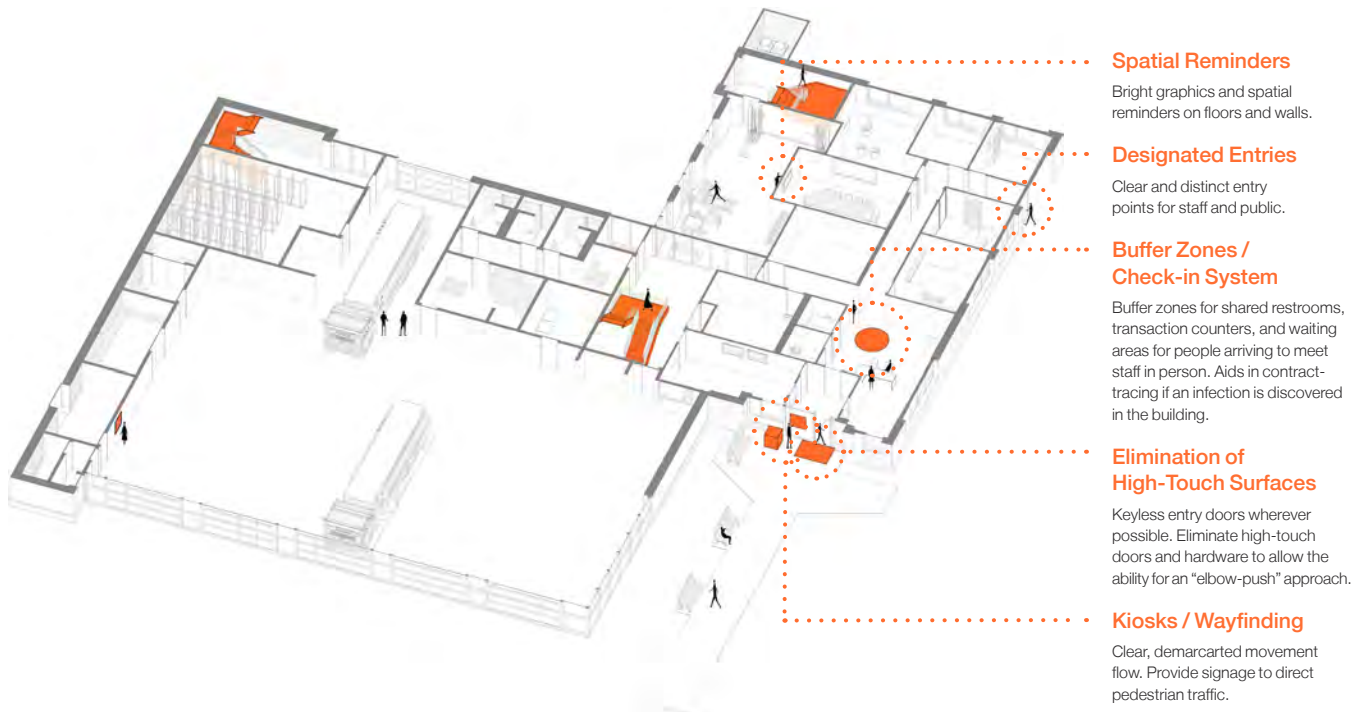
The COVID-19 pandemic has had a significant impact on the way we inhabit our built environments, with major implications for things like shared space, circulation, building maintenance, HVAC systems, and the like. As a result, we incorporate many features that help reduce the spread of the COVID-19 virus. These features include high levels of germicidal ultraviolet air disinfection units, high-efficiency particulate filtration systems, touchless and keyless operation for doorways and elevators, one-way circulation, antimicrobial materials, clear and concise wayfinding, and more.

The COVID-19 pandemic is, of course, an evolving situation. We are always tracking developments related to COVID-19 and we will continue to make the necessary adjustments to our design standards as guidance and best practices are updated.

Milton Fire Headquarters / Milton, MA
Second Floor Axonometric



First Floor Axonometric



Proposed Staffing



Context Architecture's team will be directed by its Principal, Jeff Shaw. Jeff will be the point person from beginning to end, and will be heavily invested in the design process and delivering exemplary services for the Town of Boxborough.

Organization

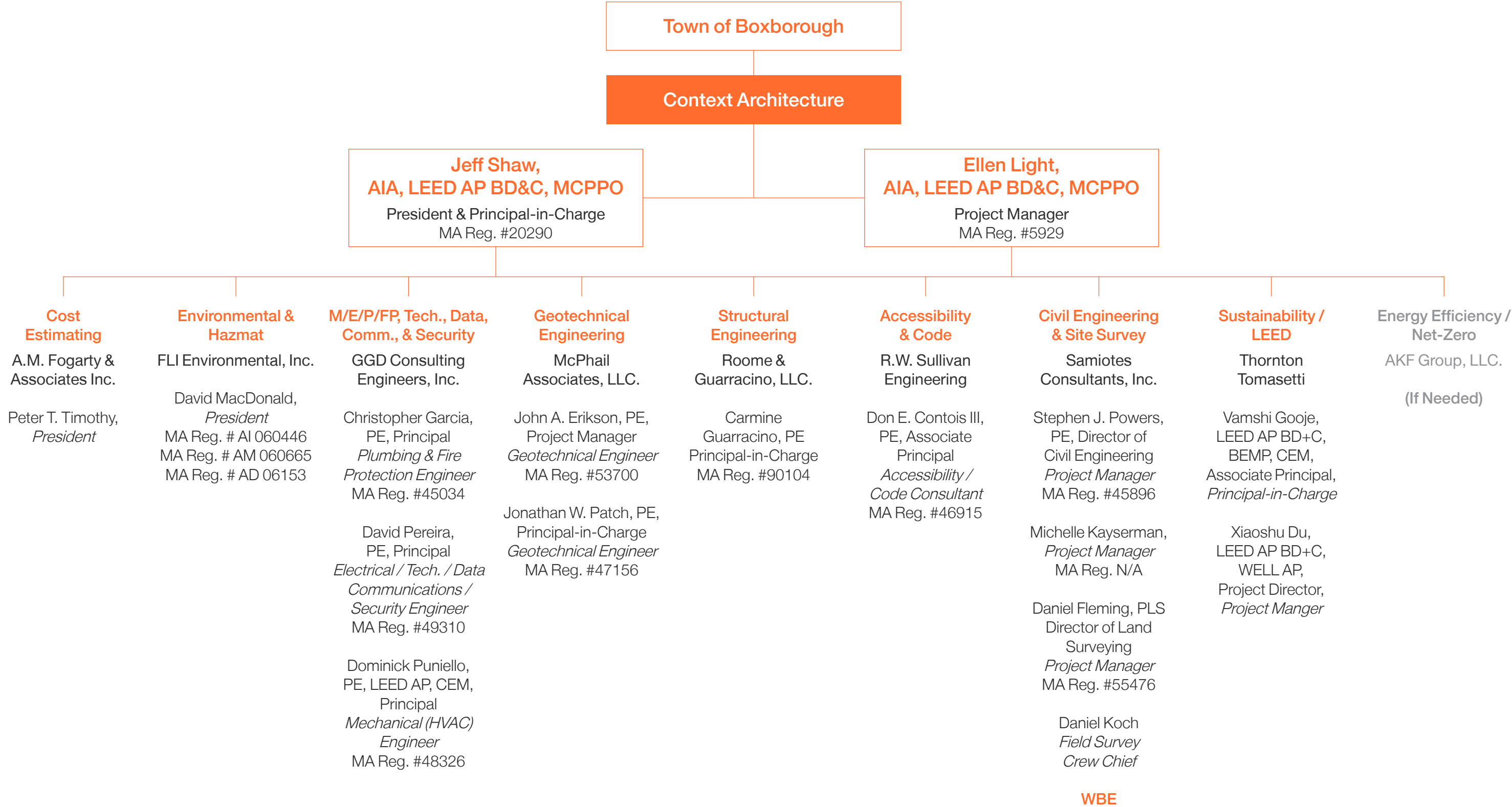
Jeff Shaw, AIA, LEED AP BD&C, MCPPO, has directed all of our firm's recent municipal projects, and has worked closely with cities and towns throughout eastern Massachusetts. He is currently the Principal-in-Charge on Middleton's new municipal complex; Milton's three fire stations; Somerville's new public safety building; Everett and Lawrence's new police stations, and a number of other projects. Jeff will be directly involved with inspections, studies, design, the development of bid documents, project management, and construction administration. He will be Boxborough's primary contact and will oversee the work.

Ellen Light, AIA, LEED AP BD+C, MCPPO, Project Manager, has extensive experience in overseeing public projects in Massachusetts. She has managed multiple fire and combined police/fire projects during her tenure at Context Architecture. As Project Manager for both Weston's Police Station and the BallardVale Fire Station in BallardVale's Historic District in Andover, MA, she is skilled at reconciling a community's public needs with lim-

ited available budgets while working closely with historic commissions. Ellen will be responsible for managing all phases of the project, including design, cost estimating, and management of in-house designers and consulting engineers on the technical documents. Ellen will attend all meetings and presentations.

Consultants

We have selected a team of consultants that are highly skilled in this type of project. We have lengthy experience working with them and are able to coordinate our work seamlessly, helping to ensure Boxborough's Public Safety Review of Space Needs & Building Options is a success. Detailed overviews of each one of our consultants can be found within the following pages.



Résumés



Jeff Shaw, AIA, LEED AP BD&C, MCPPO

President & Principal-in-Charge

About

Principal Jeff Shaw leads Context Architecture and is directly involved in every project undertaken by the office. Named principal in 2009, Jeff assumed sole leadership in 2015 and actively fosters the firm's collaborative approach to client-focused design. A recognized expert in public safety, institutional, and religious design, Jeff has lectured and taught seminars on both topics.

Amongst Jeff's recently completed projects are the renovations of Arlington's Central and Highland Fire Stations, as well as Everett's Hancock and Central Fire Stations; the new Medford Police Station; and public safety complexes in Southborough, MA and Scarborough, ME. He is currently leading a number of major projects for the firm including a police station in Lawrence, MA; a new police headquarters in Everett, MA, and a new public safety building in Somerville, MA.

Education

Syracuse University,
Bachelor of Architecture

LEED: AP, 2008; BD&C, 2011
Autodesk Revit Certificate

Registration

Connecticut #ARI.0012710
Maine #ARC4011
Massachusetts #20290
New Hampshire #04298
Rhode Island #5021

Activities

Associate Member,
*New England Association of
Chiefs of Police (NEACOP)*

Building Enclosure Council,
Boston Society of Architects

Chair, Facilities Committee,
Park Street Church

Development Committee,
Boston Preservation Alliance

Finance & Admin. Committee,
Park Street Church

Guest Lecturer,
Boston Architectural College

Member,
Preservation Massachusetts

Résumés

Relevant Experience

Public Safety Buildings

- Andover, MA
- Beverly, MA (Study)
- Brookline, MA
- Foxborough, MA (Study)
- Lexington, MA (Study)
- Mansfield, MA (Study)
- Scarborough, ME
- Somerville, MA
- Southborough, MA
- Stoughton, MA (Study)
- Wakefield, MA
- Westbrook, ME

Fire Stations

- Andover, MA
BallardVale Fire Station
- Arlington, MA
Central & Highland
Stations Renov.
(LEED Gold & Silver)
- Belmont, MA
Fire Headquarters & Substation
- Burlington, MA
Fire Station #2
- Everett, MA
Central & Hancock
Fire Stations
- Framingham, MA
Fire Station #2
- Leicester, MA
Fire / EMS Headquarters

- Lewiston, ME
Fire Station #4
- Mattapoisett, MA
Fire Headquarters
- Millbury, MA
Fire Headquarters
- Milton, MA
Headquarters, East,
and Atherton Fire Stations
- Newton, MA
Fire Station #10
- North Andover, MA
Fire Headquarters
- Pelham, NH (Study)
- Stow, MA (Study)
- Uxbridge, MA
Fire Headquarters
- Westford, MA
Fire Headquarters

Police Stations

- Bedford, MA
- Brunswick, ME
- Dracut, MA
- Everett, MA
- Lawrence, MA
- Medford, MA
- Millbury, MA (Study)
- Newbury, MA
- Plympton, MA
- Weston, MA
- Whitman, MA

Municipal

- Andover, MA
Town Hall Renov.
- Chelsea, MA (2019—2022)
Chelsea House Doctor
- Chelsea, MA (2016—2019)
Chelsea House Doctor
- Lincoln, MA
Town Offices Renov.
(LEED Silver)
- Malden, MA
Tri-City Community Action
Program / Bread of Life
Offices / Food Pantry
- Medford, MA (Study)
Department of Public Works
- Newbury, MA
Town Hall & Council on Aging
- Newton Centre, MA
Andover Newton
Theological School
- Sturtevant Hall Renovation;
Worcester / Stoddard /
Davis Hall (Study)
- Uxbridge, MA
Uxbridge Town Hall
Exterior Restoration
- Westford, MA
Center Building

Résumés



Ellen Light, AIA, LEED AP BD+C

Project Manager

About

Ellen is a Context Project Manager and has been responsible for several public safety projects, including the new police station for the Town of Weston, public safety complexes in Southborough and Scarborough, and fire stations in Andover, Braintree, and Falmouth. She has also worked on church renovations in Lynnfield and Chelmsford. She has more than 40 years of experience as an architect specializing in the management and design of sustainable academic and institutional projects.

Prior to joining Context Architecture, Ellen's professional experience was comprised of several public school renovations and additions for towns and cities across the state of Massachusetts, planning studies for both institutional buildings and public schools, as well as commercial and retail projects.

Education

Simmons School of Mgmt.,
Master of Business (MBA)

Columbia University
Master of Architecture

Brandeis University
Bachelor of Arts

Registration

Massachusetts #5929
MCPPO Certification

Activities

Member,
American Institute of Architects
Boston Society of Architects
Newton Watercolor Society

Co-Chair
Newton Design Committee

Major Projects

- Andover, MA
BallardVale Fire Station
- Lexington, MA
Fire Station Study
- Everett, MA
Hancock Fire Station,
Renovation / Restoration
- Weston, MA
Police Station
- Scarborough, ME
Public Safety Complex
- Southborough, MA
Public Safety Complex
- Lynnfield, MA
Calvary Church Renovation
- Chelmsford, MA
Trinity Lutheran Church

Consultant Summary

A.M. Fogarty & Associates, Inc.

Cost Estimating

A. M. Fogarty was founded in 1972 by Alfred Fogarty with the vision of providing the construction industry with personalized cost estimates of the highest quality. For over forty years, A. M. Fogarty & Associates, Inc. has provided architects, engineers, contractors, and owners with timely and highly professional construction cost estimates. Peter Timothy, Chief Estimator since 1989, replaced Mr. Fogarty as Owner and President of A. M. Fogarty & Associates, Inc. in 2000. Mr. Timothy's extensive background in construction estimating is based on practical and field experience in the industry. Many of our employees and consultants have expertise in all trades and disciplines of construction cost estimating. Mr. Timothy has the unique ability to estimate not only architectural, site, and civil trades, but also has expertise in the mechanical and electrical trades. It is through this broad base of ability and knowledge, that A.M. Fogarty can provide critical personal attention to their projects.

The services we offer include: Budgetary, Schematic, Design Development, and Final Bid Construction Estimates. We also provide Change Order Review, Insurance Claim Costing, Quantity Surveys, and Value Engineering. Clients include the Commonwealth of Massachusetts, City of Boston, National Park Service, Massachusetts Port Authority, and the Boston Housing Authority. Our project experience includes public housing, public safety facilities including fire and police stations, historic restoration, commercial and heavy industrial facilities, medical facilities, schools and education facilities, transportation facilities, site development, and private homes.

Selected Projects

- Andover, MA
Public Safety Building
- Arlington, MA
Arlington Fire Headquarters & Community Safety Building
- Ashburnham, MA
Public Safety Building
- Brookline, MA
Public Safety Building
- Everett, MA
Hancock Fire Station
- Framingham, MA
Fire Station #2
- Lexington, MA
Public Safety Building
- Newton, MA
Fire Station #10
- North Andover, MA
Fire Headquarters
- Southborough, MA
Public Safety Facility
- Uxbridge, MA
Uxbridge Fire Headquarters
- Wakefield, MA
Public Safety Building
- Walpole, MA
Police & Fire Study
- West Bridgewater, MA
Fire & Police Station
- Westford, MA
Westford Fire Headquarters

Consultant Summary

FLI Environmental, Inc.

Environmental / Hazmat Consulting

Established in 1994, FLI Environmental, Inc. has provided services to hundreds of clients on thousands of projects. We are dedicated to providing environmental solutions tailored to the specific needs of each client. We have achieved steady growth through the years attributable to our experienced, energetic staff consistently executing successful solutions for our clients. We can seamlessly coordinate every phase of your project and ensure it is in compliance, on time, and within budget.

FLI Environmental is a specialized environmental consulting company focused on asbestos, industrial hygiene, and indoor air quality. We are committed to providing innovative, high-quality solutions to a broad range of clients. We combine technical expertise and in-depth knowledge of applicable regulations with a unique understanding of each of our client's needs to create tailored solutions to their environmental concerns. We have earned our clients' respect as efficient problem solvers as well as flexible business partners with valuable expertise. FLI has become a recognized leader in our field.

Selected Projects

- Boston, MA
Berklee College of Music
- Everett, MA
Hancock Fire Station
- Gloucester, MA
Town Hall
- Lawrence, MA
Merrimack Valley YMCA
- Newton, MA
Fire Station #3 and H.Q.
- Newton, MA
Fire Station #10
- Oak Bluffs, MA
Martha's Vineyard Hospital
- Quincy, MA
City Hall
- Rutland, MA
Public Safety Building
- Salem, MA
City Hall
- Salem, MA
North Shore Medical Center
- Somerset, MA
Fire & Police Station
- Somerville, MA
Public Safety Building
- Upton, MA
Town Hall
- Wilmington, MA
Public Safety Building

Consultant Summary

GGD Consulting Engineers, Inc.

M/E/E/FP, Tech., Data, Communications, & Security

GGD Consulting Engineers, Inc. is an award-winning, full-service Consulting Engineering firm founded in 1975 and located in Dartmouth, MA. We are headed by four principals, Carlos G. DeSousa, P.E., Christopher M. Garcia, P.E., Dominick B. Puniello, P.E., CEM, LEED AP, and David M. Pereira, P.E., and provide consulting services in the areas of Civil, Plumbing, Fire Protection, HVAC, Electrical, Security, and Technology Systems Engineering. Our office is MBE certified in the Commonwealth and employs LEED-accredited professionals.

GGD is considered a leader in the design of high-performance MEP systems for schools, higher education facilities, public safety buildings, libraries, recreational facilities, and other municipal buildings. The firm has been involved in the design and construction of many CHPS, LEED, and Advanced Building certified projects. Due to our size and structure, we are able to offer to our clients the advantage of a small firm, where we can maintain principal/client interaction throughout the design and construction process, yet our staff size of 50 full-time employees is large enough to successfully manage significantly-sized projects. This type of service is best illustrated by our continued relationships and repeat work with our extensive list of public and private sector clients.

From planning through construction, the strength of our firm is fueled by our responsibility to our clients and their important project. Our talented and experienced engineers, project managers, principals, and support staff demonstrate our determination and commitment to excellence. Our services include facility assessment, civil engineering, electrical service upgrades/generators, photovoltaic systems, fire alarm, data/communications, security, high-efficiency HVAC systems, fire suppression, plumbing systems, new construction, and extensive renovation and expansion projects.

Selected Projects

- Arlington, MA
Central & Highland Fire Stations
- Chatham, MA
Police Station & Town Hall
- Everett, MA
Hancock Fire Station
- Foxboro, MA
Public Safety Building
- Lexington, MA
Police & Fire Station Study
- Newton, MA
Fire Station #10
- North Andover, MA
Fire Station
- Norwell, MA
Public Safety Building
- Plympton, MA
Police Station
- Rochester, MA
Rochester Town Hall
- Springfield, MA
White Street Fire Station
- Watertown, MA
Police Station
- Wenham, MA
Police Station
- Westford, MA
Fire Headquarters
& Combined Dispatch
- Weston, MA
Police Station

Consultant Summary

McPhail Associates, LLC.

Geotechnical Engineering

The firm of McPhail Associates, LLC. was established in 1976 by the late Robert E. McPhail, P.E. to provide consulting geotechnical engineering services to Developers, Institutions, Corporate Clients, Architects, Engineers, and Contractors engaged primarily in the building and environmental industries. Our key engineers have had extensive experience in subsurface investigations; geotechnical analysis and design; geoenvironmental site evaluation and remediation; design assistance to structural engineers and architects; and construction monitoring for more than 4,000 buildings. Two aspects of our background and experience have been invaluable in developing our perspective as it relates to practical and economical geotechnical/geoenvironmental design and construction:

First, having worked with a great number of design teams representing a broad spectrum of engineering disciplines and with the Massachusetts Department of Environmental Protection (DEP) who administers the MCP, we understand the role of the geotechnical engineer in performing the subsurface design of construction projects in terms of both the geotechnical and geoenvironmental considerations. We are oriented towards providing timely design assistance to the design team which ensures proper implementation of the geotechnical design recommendations and geoenvironmental requirements into the Contract Documents. Design assistance includes consultation, preparation of earthwork, pile and caisson specifications, environmental site remediation specifications, review of foundation plans, details and notes, and coordination with other technical sections and the bid form.

Second, we have provided extensive consultation, design, and inspection services to contractors and owners for many difficult deep excavations requiring cofferdams, tied-back and braced earth support systems, underpinning, rock slope stabilization, and groundwater control or pressure relief systems. This experience has emphasized the necessity of anticipating foundation construction techniques and recognizing their impact upon the overall economics of the foundation design.

Selected Projects

- Andover, MA
Public Safety Building
- Bedford, MA
Police Station
- Brookline, MA
Police Station
- Foxborough, MA
Police Station
- Framingham, MA
Police Station & State
Police Headquarters
- Lynn, MA
Police Station
- Plymouth, MA
Police Station
- Southborough, MA
Public Safety Complex
- Tewksbury, MA
Police Station
- Uxbridge, MA
Fire Headquarters
- Wakefield, MA
Public Safety Building
- Wellesley, MA
Police Station
- Weston, MA
Police Station
- Weymouth, MA
Police Station
- Yarmouth, MA
Police Station

Consultant Summary

Roome & Guarracino, LLC.

Structural Engineering

Roome & Guarracino, LLC provides structural engineering services for a wide variety of clients, including architects, private owners, and contractors. The vast majority of our work has involved buildings. We have diverse and significant experience in many types of structures. We are well-versed in LEED requirements as they relate to structure and have contributed to numerous LEED projects.

Reginald Roome II, P.E. co-founder of Roome & Guarracino, LLC, has over 30 years of experience in the design and management of engineering projects. Over the years he has been responsible for the structural design of numerous projects, from the very small to projects with construction budgets in the hundreds of millions of dollars. In addition to overseeing the structural design and monitoring of the construction process, Mr. Roome is responsible for client communications and coordination. Prior to founding Roome & Guarracino, LLC Reginald spent almost 24 years with one of the premier structural engineering consulting firms in the country, LeMessurier Consultants Inc. Mr. Roome has extensive experience in structural steel, concrete, timber, and masonry structures, as well as, renovations and structural investigations.

Carmine Guarracino, P.E. began his career at Leslie E. Robertson Associates in New York City (LERA), immediately after receiving his Masters Degree from Cornell University where he worked as a field structural engineer at the World Trade Center for the post-explosion recovery effort. After almost two years of service at LERA which included work on several high-profile domestic and international projects, Mr. Guarracino joined Zaldastani Associates in Boston. In 1996 Carmine joined LeMessurier Consultants and gained valuable experience in engineering design, project management, investigations, and reports on many diverse and complex projects. He left his position here to start his own practice and founded CG Design Group where as principal he performed a wide variety of structural engineering services including steel, wood and timber, masonry, and concrete structures. With over 12 years of experience in the design and management of engineering projects he is now a principal and partner in Room & Guarracino, LLC.

Selected Projects

- Andover, MA
Andover Fire Station #2
- Arlington, MA
Central & Highland
Fire Stations
- Everett, MA
Hancock Fire Station Renov.
- Hingham, MA
Hingham Central Fire Station
- Lexington, MA
Fire & Police Stations
- Lincoln, MA
Town Offices
- Newton, MA
Fire Station #10
- North Andover, MA
Town Hall
- Plympton, MA
Police Station
- Sturbridge, MA
Sturbridge Town Hall
- Uxbridge, MA
Fire Station
- Wenham, MA
Police Station
- Weston, MA
Police Department

Consultant Summary

R.W. Sullivan Engineering

Accessibility & Code

Since 1945, R.W. Sullivan Engineering has a longstanding reputation of providing reliable engineering services to the design community and select institutional clients throughout New England and beyond. The firm is in its third generation of leadership, providing full mechanical, electrical, plumbing, fire protection and tel-data design services, building and access code consulting, as well as commissioning services. We are comprised of over 90 employees located at the Schrafft Center in Boston, Massachusetts.

We offer a wide range of services which include investigations and reports, systems design and specification, comprehensive construction administration services, energy modeling, building assessments, access and fire prevention consulting, and due diligence surveys. We utilize the latest design tools and technologies including fully customized design software, energy modeling, and building information modeling (BIM). Our technical expertise is derived from the high caliber of our employees, many of whom are registered mechanical, electrical, plumbing and fire protection engineers, as well as LEED Accredited Professionals.

Throughout our history we have sought to bring the highest standards of engineering practice to our work while building enduring relationships based on trust with all of our clients. These goals have enabled us to contribute to the success of a wide range of building projects. R.W. Sullivan Engineering has the capacity to undertake projects of all types and scales. Our experience demonstrates an ability to undertake a full range of commercial, industrial, institutional.

Selected Projects

- Braintree, MA
Police & Fire Station
- Cambridge, MA
MIT Campus Police
- Charlestown, MA
Police Station
- Easton, MA
Police Station
- Everett, MA
Central Fire Station
- Ipswich, MA
Police / Fire / EMT
Station Study
- Lawrence, MA
Police Station
- Lexington, MA
Fire Station
- Middleton, MA
Police Department
- Milton, MA
Atherton Fire Station
- Natick, MA
Police & Fire Station
- Salem, MA
Police Station
- Somerville, MA
Police Dept. Firing Range
- Somerville, MA
Public Safety Building
- Springfield, MA
State Police Station

Consultant Summary

Samiotes Consultants, Inc. (WBE)

Civil Engineering & Site Survey

Samiotes Consultants, Inc. (Samiotes) is a Civil Engineering and Land Surveying firm founded in 1987 and located in historic Saxonville (Framingham). Samiotes has been a certified Woman-owned Business Enterprise (WBE) and a Disadvantaged Business Enterprise (DBE) in the Commonwealth of Massachusetts for Civil Engineering and Land Surveying since 2012. Samiotes' work experience is diverse, ranging from sophisticated land-use feasibility assessments to state-of-the-art site infrastructure designs. Our end-users include colleges and universities, public and private secondary schools, non-profit institutions, financial institutions, industrial facilities, athletic facilities, libraries, hospitals, and healthcare facilities. The design philosophy at Samiotes is to integrate the client's vision with economic viability such that the final product is a sustainable environment serving the needs of both the end-user and the community in which the project is located.

Samiotes has worked on a plethora of public projects including but not limited to: the Westwood Public Safety Study which included the evaluation of eleven (11) sites for the Police and Fire facilities; the Easton Municipal Facilities Assessment; the new Berkley Town Hall; the Sudbury Town Hall and Fairbank Community Center in Sudbury; the Reading Public Library addition and renovation; the Austin D. Rhodes Municipal Center in Waltham; the Warwick Police Station in Warwick, Rhode Island; the West Roxbury DPW Barn; the Brookline Town Hall; the newly combined Winthrop Middle / High School; and the new Athol Community Elementary School.

Selected Projects

- Berkley, MA
Town Hall
- Brookline, MA
Town Hall
- Easton, MA
Municipal & School
Facilities Assessment
- Framingham, MA
Fire Station #2
- Hudson, MA
Police H.Q. & DPW
Admin. Building
- Needham, MA
Fire Station #2
- Randolph, MA
Fire Station #2 &
Police Station
- Springfield, MA
Police Department H.Q.
- Sudbury, MA
Fire Station #2 &
Town Hall
- Waltham, MA
Rochester Town Hall
- Springfield, MA
White Street Fire Station
- Westwood, MA
Public Safety Study

Consultant Summary

Thornton Tomasetti

Sustainability / LEED

As structural engineers, we collaborate with architects, owners, and builders to achieve elegant structural solutions to meet the rigorous demands of the most technically challenging projects. Thornton Tomasetti's Structural Engineering practice provides a complete range of structural design services for clients worldwide on projects of all sizes and complexity—from designing some of the world's tallest buildings and longest spans to engineering the most ambitious yet small-scale structures. Thornton Tomasetti has extensive experience providing structural engineering services for public safety, police, fire, and local and municipal government buildings across the world. From new designs to renovations, we understand the needs of government projects that are often beholden to taxpayers.

New Design

Designing structural frames for new buildings is a key focus of our practice. We work collaboratively with architects, MEP engineers, and contractors, to propose, study, and develop structural framing system alternatives for each project. Our integrated approach to developing the optimal structure considers not only material quantities, but also the project's economic, functional, and aesthetic needs.

Innovation at Our Core

Any project benefits from the use of interoperable computational modeling. At Thornton Tomasetti, we develop and implement sophisticated methods to conceptualize, model, and deliver our designs to benefit owners, designers, and construction teams. Our CORE studio applies expertise in architecture, engineering, façade detailing, computer science, industrial design, and fabrication to drive the functionality of commercially available BIM tools to the next level by developing custom tools and interoperability frameworks that streamline design processes. Our computational design specialists focus on the dynamic intersection of design, engineering, and modeling techniques.

Selected Projects

- Beverly, MA
Police Station
- Burlington, MA
Fire Station
- Framingham, MA
Fire Station
- Leicester, MA
Fire & EMS H.Q.
- Natick, MA
Municipal Complex
- Newton, MA
Fire Headquarters
- North Andover, MA
Central Fire Station
- Roxbury, MA
Boston Fire Station,
Engine #42
- Southborough, MA
Public Safety Building
- Walpole, MA
Central Fire Station
- Westford, MA
Fire Station

Project Approach



Assisting the Town of Boxborough with its public safety review of space needs and building options is an exciting opportunity that perfectly aligns with our firm's skill set. Our approach to this project will be defined by our deep technical experience in the design and construction of public safety buildings.

Project Understanding

It is clear to us that upgrading and modernizing the Police and Fire Department facilities is a crucial and long-awaited goal of the Town and its residents. This study will be successful if the proposed designs represent the clearest and most cost-effective solution. Our approach to this project will be defined by our deep technical experience in the planning, design and construction of police and fire stations. Principal Jeff Shaw will be the overall project leader, and project manager Ellen Light will manage the day-to-day aspects; both will be engaged throughout the study and through the eventual design and construction phases.

We will solve the critical and practical needs of the departments while lending our expertise in negotiating the public process to achieve a successful project. Our study process will cover a large range of topics necessary to obtain accurate results for the Town. A detailed work plan follows, but in sum-

mary, we will engage with Town and Department staff to produce a thorough staffing and programming study that accounts for the full needs of the department for the next 30+ years. This study will update the prior work and right size the project to the needs of the departments and the capacity of the Town to fund the work. This approach will provide the factual basis to support the future work needed and will incorporate the best strategies and solutions in police and fire station design.

Recent examples of our technical expertise include our new Fire Headquarters for the Town of Westford where we radically transformed a program completed by others to meet the budget and keep all the necessary functional spaces; eliminating duplication and waste which allowed the Town to proceed through construction. In the Southborough Public Safety building, we updated a prior study performed by others to provide a more comprehensive look at the real requirements the public safety departments needed to do their work. After

Approach

the existing site was deemed insufficient to support program, we developed designs on a new site then assisted the Town through a successful funding process with nearly unanimous support at Town meeting.

To accomplish the Town's goals, it will require several traits that our team possesses:

- Expert police fire station programming and need based knowledge
- Deep experience developing feasibility studies and planning public projects
- Crucial experience renovating and restoring existing stations
- The ability to listen well, think critically, ask pertinent and challenging questions, and present creative designs
- A discerning hand in crafting adaptable and efficient buildings focused on energy efficiency

- Experience designing projects and coordinating with multiple stakeholders
- Demonstrated success in leading teams to produce excellent results

At the conclusion of our work we will package and present the scope and breadth of the preliminary design process as well as its final recommendation to the Town.

Project Understanding

The following workplan contains a more detailed description of the services described above. If selected for this project, we anticipate a conversation with the Town to more closely align these tasks and services with the Town's goals. We have also listed durations with each phase to illustrate the time commitments involved. We anticipate a total duration of approximately 3 months.



Public Safety Building | Southborough, MA

Approach

Project Workplan

Kickoff: 1 Meeting

- Hold a kickoff meeting with all project stakeholders
- Discuss roles and responsibilities
- Confirm the project goals
- Confirm the project schedule and budget
- Discuss the available funding for the project

Review of Past Studies

- Review the 2015 Public Safety Space Needs Assessment Report & 2015 Site Constraint Study for Stow Road site
- Review Stow Road site (with civil) for conservation restrictions & other physical constraints

Space Needs Report: 4 Weeks

- Interview the Police and Fire Chiefs, as well as other designated staff
- Tour the existing stations

- Review and analyze the prior study space needs drafts and provide recommendations
- Study current organizational plan and consider future departmental changes
- Study staff projections and equipment/vehicle lists with the Chiefs
- Confirm best practices for size, adjacency, function and location, and compare proposed space needs to other similar facilities and typical industry standards
- Choose finish standards for low maintenance, durability and meeting sustainability goals
- Incorporate strategies to maximize department operations flexibility
- Project space needs 20-30 years into the future
- Prepare a draft Space Needs Program
- Discuss program with the Chief's and the Town
- Make revisions as necessary, review with the Chiefs and Town; put into final form



Fire Headquarters | Westford, MA

Approach

Concept / Space Fit Design: 8 Weeks

- Use the final Program to produce test fit designs for each station and for a combined P.S.B., determining what modifications may be needed
- Prepare a preliminary building code analysis
- Develop alternative layouts for the needed space
- Evaluate these alternatives with respect to function, station health and safety standards, energy and sustainable performance, image, phasing, cost and regulatory approvals
- Review the work of this phase regularly with the Chiefs and the Town
- Refine the selected alternative(s), again evaluating with respect to function, image, cost and regulatory approvals
- Develop a Master Plan for the proposed renovation and/or expansion of existing facilities and/or a new facility that meets the needs of the department, staffing, and growth projections
- Develop concept phasing diagrams that show the progression through construction to completion
- Make final recommendations, review with the Town
- Obtain approval of the final concept designs from the Chief and the Town

Energy & Sustainability (Concurrent)

- Conduct a lifecycle cost analysis of the proposed new mechanical systems for the Facility
- Review envelope upgrade possibilities
- Conduct a PV assessment of the sites
- Provide future maintenance and operations budgeting information

Statement of Probable Cost (2 Weeks)

- Review budget constraints and project range of community financial support with Town officials
- Prepare a construction cost estimate of the final design options
- Prepare a comprehensive project budget that

includes all the costs for building construction, site development, professional services, testing, furnishings, phasing options, moving expenses, temporary housing, equipment and contingency

- Review the project budget and cost estimate with the Town

Public Meeting & Presentations

- Present the project progress and recommendations to the Public during information sessions, the Building Committee and other boards and committees
- Prepare a Final Draft Report, with presentation materials

Insurance & Financial Statements



Our firm maintains Professional Liability Insurance through Poole Professional, Ltd. Coverage includes General Liability and Professional Liability, as well as Workers' Compensation and Automobile Liability. An insurance certificate can be found in the following pages.

Financial Stability

Context Architecture engaged *E.L. Mann, PC*, an independent CPA firm, to audit our financial statements as of December 31, 2018. They issued an unqualified report attesting that our financial statements were presented in accordance with accounting principles generally accepted in the United States. Due to the pandemic, the production of our 2019-2021 Audit have been delayed, but when completed we expect it to return with similar clean results. Context Architecture has not been the subject of bankruptcy filings. A copy of our 2018 financial statements and auditor's report can be found in the following pages.



February 4, 2022

To whom it may concern:

I have been associated with the architecture firm known as Context Architecture, Inc. since the year 2000. In all that time, the firm has never filed or contemplated filing for bankruptcy. At the present time, the firm's management, of which I am included, considers the firm to be in strong financial position. We are not in the process of filing for bankruptcy, nor do we have plans to file for bankruptcy in the near or distant future.

Please feel free to contact me if you have any questions regarding this matter.

Very truly yours,

A handwritten signature in black ink that reads "Stuart Goldman".

Stuart Goldman, CPA
Chief Financial Officer
Context Architecture
e: sgoldman@contextarc.com

Context Architecture
65 Franklin Street, Boston, MA 02110
p: 617.423.1400 w: contextarc.com

Proposed Contract Modifications



X. Contract Insurance Requirements

Insurance carrier requirements allow the Town to be additional insured on the general liability policy only. Municipalities are listed as “Certificate Holder” on the workers compensation and professional liability insurance.

Item C “Comprehensive General Liability”, The aggregate amount shall be changed to \$2,000,000.

Exhibit A – Agreement for Professional Services

In Article 4. “Performance of the Work” the introductory paragraph states “ The ENGINEER shall supervise and direct the work, using his best skills and attention,...”. The word “engineer” shall be replaced with “designer” and the word “best” shall be removed.

I. Invitation and VI: Submittal Requirements, Item 12.

Our understanding of the MA public procurement law is that public agencies shall only request fee proposals / quotes from the top-ranked finalist after a selection is made by the awarding authority. If we are selected as the top ranked finalist, we are fully prepared to provide a fee proposal and enter discussion with the Town.

VI: Submittal Requirements, Item 3.

We are prepared to execute a contract with the Town after the contract modifications proposed herein and the fees noted above have been negotiated.



CONTX-1

QP ID: JD

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

04/04/2022

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Poole Professional B&B of MA 107 Audubon Rd, #2, Ste 305 Wakefield, MA 01880 Christopher A. Poole	781-245-5400	CONTACT NAME: Christopher A. Poole	
		PHONE (A/C, No, Ext): 781-245-5400	FAX (A/C, No): 781-245-5463
		E-MAIL ADDRESS:	
		INSURER(S) AFFORDING COVERAGE	NAIC #
		INSURER A : Valley Forge Insurance Company	20508
		INSURER B : National Fire and Marine Ins.	20478
		INSURER C : Continental Casualty Company	20443
		INSURER D : The Travelers	
		INSURER E :	
		INSURER F :	

INSURED
Context Architecture Inc.
65 Franklin St 5th Fl
Boston, MA 02110

COVERAGES

CERTIFICATE NUMBER:

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL SUBR INSD WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> incl NOH GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:		7012571749	02/01/2022	02/01/2023	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 1,000,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000
B	<input checked="" type="checkbox"/> AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> NON-OWNED AUTOS ONLY		7012544633	02/01/2022	02/01/2023	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$
C	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED <input checked="" type="checkbox"/> RETENTION \$ 10,000		7012571816	02/01/2022	02/01/2023	EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000
C	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N <input checked="" type="checkbox"/> N / A	7012072871	12/31/2021	12/31/2022	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTHER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
D	Prof Liability incl PollutionLiab		105894054	02/07/2022	02/07/2023	Per Claim 2,000,000 Aggregate 3,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

CERTIFICATE HOLDER

CANCELLATION

Context Architecture Inc.
65 Franklin St 5th Fl
Boston, MA 02111

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

Request for Taxpayer Identification Number and Certification

Give Form to the
requester. Do not
send to the IRS.

► Go to www.irs.gov/FormW9 for instructions and the latest information.

Print or type.
See Specific Instructions on page 3.

1 Name (as shown on your income tax return). Name is required on this line; do not leave this line blank.

Context Architecture

2 Business name/disregarded entity name, if different from above

3 Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only **one** of the following seven boxes.

☐ Individual/sole proprietor or single-member LLC

☒ C Corporation

☐ S Corporation

☐ Partnership

☐ Trust/estate

☐ Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ► **C**

Note: Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is **not** disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner.

☐ Other (see instructions) ►

4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):

Exempt payee code (if any) _____

Exemption from FATCA reporting code (if any) _____

(Applies to accounts maintained outside the U.S.)

5 Address (number, street, and apt. or suite no.) See instructions.

65 Franklin St, 5th Floor

6 City, state, and ZIP code

Boston, MA 02110

Requester's name and address (optional)

7 List account number(s) here (optional)

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. Also see *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Social security number

____ - ____ - ____

or

Employer identification number

04 - 2944032

Part II Certification

Under penalties of perjury, I certify that:

1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
2. I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
3. I am a U.S. citizen or other U.S. person (defined below); and
4. The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign
Here

Signature of
U.S. person ►

Date ► 04/01/22

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid)

- Form 1099-DIV (dividends, including those from stocks or mutual funds)
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
- Form 1099-S (proceeds from real estate transactions)
- Form 1099-K (merchant card and third party network transactions)
- Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
- Form 1099-C (canceled debt)
- Form 1099-A (acquisition or abandonment of secured property)

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding, later.

CONTEXT ARCHITECTURE, INC.
FINANCIAL STATEMENTS AND AUDITORS' REPORT

DECEMBER 31, 2018 and 2017

CONTEXT ARCHITECTURE, INC.
FINANCIAL STATEMENTS

DECEMBER 31, 2018 AND 2017

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors
Context Architecture, Inc.

We have audited the accompanying financial statements of Context Architecture, Inc. (a Massachusetts corporation), which comprise the statements of financial position as of December 31, 2018 and 2017 and the related statements of operations and retained earnings and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risk material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Context Architecture, Inc. as of December 31, 2018 and 2017, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

E.L. Mann, PC

August 14, 2019

CONTEXT ARCHITECTURE, INC.
STATEMENTS OF FINANCIAL POSITION
DECEMBER 31,

	<u>2018</u>	<u>2017</u>
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 182,820	\$ 14,699
Accounts receivable	973,938	918,920
Work in process	-	157,964
Other current assets	40,946	14,106
	<hr/>	<hr/>
TOTAL CURRENT ASSETS	1,197,704	1,105,689
EQUIPMENT AND FIXTURES, NET	44,563	34,138
	<hr/>	<hr/>
TOTAL ASSETS	\$ 1,242,267	\$ 1,139,827
	<hr/> <hr/>	<hr/> <hr/>
LIABILITIES AND STOCKHOLDER'S EQUITY		
LIABILITIES		
Current portion- note payable	\$ -	\$ 14,760
Accounts payable	179,439	414,731
Accrued expenses	29,061	110,404
Accrued salaries and related costs	40,364	36,263
Accrued income taxes payable	76,736	-
Deferred income taxes	61,175	51,600
	<hr/>	<hr/>
TOTAL CURRENT LIABILITIES	386,775	627,758
LONG-TERM LIABILITIES		
Note payable, former shareholder	-	93,236
	<hr/>	<hr/>
TOTAL LIABILITIES	386,775	720,994
	<hr/>	<hr/>
STOCKHOLDER'S EQUITY		
Common stock; authorized, issued and outstanding - 2,000 shares	1,960	1,960
Retained earnings	853,532	416,873
	<hr/>	<hr/>
TOTAL STOCKHOLDER'S EQUITY	855,492	418,833
	<hr/>	<hr/>
TOTAL LIABILITIES AND STOCKHOLDER'S EQUITY	\$ 1,242,267	\$ 1,139,827
	<hr/> <hr/>	<hr/> <hr/>

The accompanying notes are an integral part of these financial statements.

CONTEXT ARCHITECTURE, INC.
STATEMENTS OF OPERATIONS AND RETAINED EARNINGS
FOR THE YEARS ENDED DECEMBER 31,

	<u>2018</u>	<u>2017</u>
REVENUE		
Fees	\$ 3,892,301	\$ 2,843,489
Reimbursed costs	<u>31,693</u>	<u>48,647</u>
TOTAL REVENUE	<u>3,923,994</u>	<u>2,892,136</u>
DIRECT COSTS		
Salaries	904,997	600,452
Consultants and other costs	1,630,106	994,943
Printing and reproduction	47,917	63,517
Travel	<u>26,317</u>	<u>22,778</u>
TOTAL DIRECT COSTS	2,609,337	1,681,690
GROSS PROFIT	<u>1,314,657</u>	<u>1,210,446</u>
OPERATING EXPENSES	796,098	847,452
NET INCOME FROM OPERATIONS	<u>518,559</u>	<u>362,994</u>
OTHER INCOME AND EXPENSES		
Interest expense	(6,134)	(4,621)
Other income, net	<u>11,534</u>	<u>20,879</u>
TOTAL OTHER INCOME AND EXPENSES	<u>5,400</u>	<u>16,258</u>
NET INCOME BEFORE INCOME TAXES	523,959	379,252
PROVISION FOR INCOME TAXES	<u>(87,300)</u>	<u>(103,600)</u>
NET INCOME	436,659	275,652
RETAINED EARNINGS, BEGINNING OF YEAR	<u>416,873</u>	<u>141,221</u>
RETAINED EARNINGS, END OF YEAR	<u>\$ 853,532</u>	<u>\$ 416,873</u>

The accompanying notes are an integral part of these financial statements.

CONTEXT ARCHITECTURE, INC.
STATEMENT OF CASH FLOWS
FOR THE YEARS ENDED DECEMBER 31,

	2018	2017
OPERATING ACTIVITIES:		
Cash received from customers	\$ 4,038,474	\$ 2,294,281
Cash paid to and for employees	(1,258,315)	(1,055,410)
Cash paid to vendors and suppliers	(2,476,999)	(1,223,323)
NET CASH PROVIDED BY OPERATING ACTIVITIES	<u>303,160</u>	<u>15,548</u>
INVESTING ACTIVITIES:		
Purchase of equipment and fixtures	(27,043)	(10,805)
NET CASH USED FOR INVESTING ACTIVITIES	<u>(27,043)</u>	<u>(10,805)</u>
FINANCING ACTIVITIES:		
Principal payments	(107,996)	(8,913)
Interest payments - capitalized	-	(4,428)
NET CASH USED FOR FINANCING ACTIVITIES	<u>(107,996)</u>	<u>(13,341)</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	168,121	(8,598)
Cash and cash equivalents, beginning of year	14,699	23,297
CASH AND CASH EQUIVALENTS, END OF YEAR	<u>\$ 182,820</u>	<u>\$ 14,699</u>
RECONCILIATION OF NET INCOME TO NET CASH USED IN OPERATING ACTIVITIES		
Net income	\$ 436,659	\$ 275,652
Adjustments to reconcile changes in net income to net		
Cash provided by operating activities:		
Depreciation	16,618	20,484
Bad debt	-	(18,832)
Legal settlement	22,500	-
Deferred income taxes, net	9,575	103,600
Changes in operating assets and liabilities:		
Accounts receivable	(55,018)	(441,938)
Work in process	157,964	(157,964)
Other current assets	(26,840)	2,701
Accounts payable	(235,292)	116,361
Accrued expenses	(103,843)	109,948
Accrued salaries and related costs	4,101	5,536
Accrued income taxes payable	76,736	-
Net adjustments	<u>(133,499)</u>	<u>(260,104)</u>
NET CASH APPLIED TO OPERATING ACTIVITIES	<u>\$ 303,160</u>	<u>\$ 15,548</u>
CASH DISBURSED FOR:		
Interest	\$ 6,134	\$ 9,049

The accompanying notes are an integral part of these financial statements.

CONTEXT ARCHITECTURE, INC.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2018 AND 2017

A. NATURE OF ACTIVITIES

Context Architecture, Inc. f/k/a Donham & Sweeney, Inc. - Architects (the "Company") is a diverse, award-winning architectural firm based in Boston, Massachusetts. The Company was established in 1967 and specializes in the design of public safety, religious, multifamily housing and municipal type buildings. The Company has also worked on a number of historic preservation and adaptive reuse projects, and its team is considered expert at creating sound feasibility studies for clients of all types. The Company is skilled at bringing together divergent groups to create exemplary buildings by focusing on working directly with user groups, executive boards, building committees, municipalities, and public safety departments.

B. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

1. Financial statement presentation – The financial statements have been prepared in accordance with generally accepted accounting standards as practiced in the United States under standards promulgated by the Financial Accounting Standards Board (FASB) for general purpose financial statements of for-profit organizations.
2. Use of Estimates – The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions about future events. These estimates and assumptions affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, as well as reported amounts of revenues and expenses during the reporting period. Management evaluates the estimates and assumptions on an ongoing basis using historical experience and other factors that management believes to be reasonable under the circumstances. Adjustments to estimates and assumptions are made as facts and as circumstances require. As future events and their effects cannot be determined with certainty, actual results may differ from the estimates used in preparing the accompanying financial statements. Significant estimates and assumptions are required as part of determining the value of work-in-process and accounts receivable, estimating depreciation, the recoverability of long-lived assets and in establishing valuation allowances on deferred income tax assets.
3. Cash and cash equivalents – For financial statement purposes the Company considers all highly liquid instruments with an original maturity of three months or less to be cash equivalents.
4. Accounts receivable – Accounts receivable are stated at the amount that management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a provision for bad debt expense, and an adjustment to a valuation allowance based on its assessment of the current status of individual receivables.

CONTEXT ARCHITECTURE, INC.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2018 AND 2017

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

4. Accounts receivable – continued – As of December 31, 2018 and 2017, management believes all accounts receivable are substantially collectible and an allowance would be immaterial.
5. Work in process - Work in process is reported at management's estimate of its net realizable value.
6. Equipment, fixtures and depreciation – Equipment and fixtures are recorded at cost. Individual items with costs in excess of \$1,000 are capitalized while expenditures for maintenance and repairs are charged to expense as incurred. Depreciation is computed using the straight-line method over the estimated useful lives of the assets, which range from three to seven years.
7. Valuation of Long-Lived Assets – Management has given consideration to FASB ASC 360-10-15, *Property, Plant, and Equipment* regarding *Accounting for the Impairment or Disposal of Long-Lived Assets*. This guidance requires that long-lived assets and certain identifiable intangible assets be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable.

Recoverability of the long-lived asset is measured by a comparison of the carrying amount of the asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount the carrying amount of the assets exceeds the estimated fair value of the assets. Assets to be disposed of are reportable at the lower of the carrying amount or fair value less costs to sell. There were no impairment indicators identified during the periods ended December 31, 2018 and 2017.

8. Revenue recognition – Revenue from professional fees are recognized as services are performed, in accordance with the terms of contracts based upon actual time incurred and estimates to complete the project. Because of inherent uncertainties in estimating time to complete a project, it is at least reasonably possible that the estimates used will change in the near term.
9. Compensated absences – Employees of the Company are entitled to paid vacation and other time off, depending on length of service. Based upon periodic reviews, management believes the amount earned by employees, but not yet paid to be immaterial at any given time. Accordingly, the Company's policy is to recognize the cost of compensated absences when actually paid to the employees.
10. Advertising – The Company charges the cost of advertising to expense as incurred.

CONTEXT ARCHITECTURE, INC.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2018 AND 2017

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

11. Income taxes – Accounting principles generally accepted in the United States require an entity to assess the probability that a tax position has a “more likely than not” sustainability after review by tax authorities. If a tax position is deemed not to meet this threshold, any unrecognized tax benefits and costs are estimated and recognized. Tax returns are routinely open for review by the tax authorities for three years from their due date. In certain circumstances, the statute of limitations may remain open indefinitely. Penalties related to federal and state income taxes are included in the related income tax expense. For the year ended 2018, the Company incurred approximately \$2,000 in federal tax penalties related to underpayment of estimated income taxes.

Deferred income taxes are provided for the temporary differences between the financial reporting basis, which is accrual, and the cash basis used by the Company for the preparation of its income tax returns.

12. New Accounting Pronouncement – The Financial Accounting Standards Board (FASB) issued Accounting Standards Update 2014-09 *Revenue from Contracts with Customers*, effective as amended, for periods beginning after December 15, 2018 for non-public companies. The purpose of the ASU is to remove inconsistencies and weaknesses in current revenue recognition requirements; to provide a more robust framework for addressing revenue recognition issues and to improve comparability of recognition across entities, industries, jurisdictions and capital markets. The ASU requires the Company to perform certain specific steps to identify performance obligations and determine transaction prices to establish the appropriate revenue recognition, in addition to improved disclosures regarding the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers. Management does not believe implementation of this standard will have a significant effect on its financial position.

Leases – The FASB issued Accounting Standards Update 2016-02 (ASU 2016-02) effective for non-public and most not-for-profit entities for fiscal years beginning after December 15, 2019. Implementation of this standard will require lessees to recognize on their statement of financial position the rights and obligations resulting from leases categorized as operating leases as assets and liabilities. It provides for an election on leases with terms of less than twelve months to be excluded from this standard. Management is in the process of evaluating this standard and has not yet determined its impact on the financial statements.

CONTEXT ARCHITECTURE, INC.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2018 AND 2017

C. EQUIPMENT AND FIXTURES

At December 31, 2018 and 2017 property and equipment consisted of the following:

PROPERTY AND EQUIPMENT

	<u>2018</u>	<u>2017</u>
Computer equipment	\$ 193,437	177,042
Furniture and fixtures	29,179	18,531
Leasehold improvements	35,031	35,031
Total	<u>257,647</u>	<u>230,604</u>
Accumulated depreciation	<u>(213,084)</u>	<u>(196,466)</u>
	<u>\$ 44,563</u>	<u>34,138</u>

D. INCOME TAXES

1. Deferred income tax liabilities are primarily attributable to differences in the recognition of revenues and expenses between the accrual basis of accounting in accordance with generally accepted accounting principles as practiced in the United States of America and the cash basis used by the Company in the preparation of its income tax returns.
2. In accordance with the Internal Revenue Code, the Company is classified as a personal service corporation and early adopted the corporate income tax rate change. Federal income taxes are calculated at a flat rate of 21%. Components of the provision for income taxes at December 31, 2018 and 2017 are as follows:

	<u>2018</u>	<u>2017</u>
Deferred		
State	\$ 23,200	30,300
Federal	64,100	73,300
Total deferred taxes	<u>87,300</u>	<u>103,600</u>
Total	<u>\$ 87,300</u>	<u>103,600</u>

CONTEXT ARCHITECTURE, INC.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2018 AND 2017

E. NOTE PAYABLE, FORMER SHAREHOLDER

During 2015, the Company entered into an agreement with the former shareholder regarding the repayment of certain outstanding obligations. The agreement calls for monthly payments of \$1,500, commencing May 1, 2015. Payments are applied first to current interest and then to accrued interest. Once the accrued interest has been paid in full, the remaining payments will first be applied to current interest and then to outstanding principal. Accrued interest paid to the former shareholder aggregated \$4,428 in 2017. All prior accrued interest was paid in full during 2017. Current interest will be calculated based on the prime rate in effect as of the first of each calendar year during the period the loan is outstanding (4.50% and 3.75% at January 1, 2018 and 2017, respectively). Interest expense for the year ended December 31, 2018 was \$6,134. The note was paid in full during 2018.

F. LEASE COMMITMENTS

Effective September 2016, the Company entered into a five-year lease agreement requiring monthly payments of \$9,898 escalating to \$10,605 over the lease term. Rent expense for the years ending December 31, 2018 and 2017 amounted to \$118,776 and \$116,277, respectively.

Future minimum rent payments subsequent to December 31, 2018 are as follows:

Fiscal Year Ending December 31,		
2019	\$	120,190
2020		124,432
2021		84,840
Total future lease payments		\$ 329,462

G. RETIREMENT PLAN

During the fiscal year ended December 31, 2018, the Company established a contributory 401(k) retirement plan. Under the terms of the Plan all employees are eligible to participate with the commencement of their employment with the company as long as they are at least 21 years old. Employees can defer between 1% and 90% of compensation subject to the limitations of the Internal Revenue Code. The Plan does not allow for employer matching contributions. Effective January 1, 2019, the Plan was amended to allow for employer matching contributions of 10% of the first 90% of an employee's elective deferral.

CONTEXT ARCHITECTURE, INC.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2018 AND 2017

H. CONTINGENCIES

Litigation – Context Architecture is a fourth party defendant in a pending lawsuit. The claim is approximately \$300,000. The Company maintains a professional liability insurance policy with deductibles of \$10,000 per claim and \$30,000 in total, including claims and related legal fees. Subsequent to the year ended December 31, 2018 the lawsuit was settled, and the Company's proportionate share of the settlement of \$22,500 was covered in full under the professional liability policy.

I. RISKS, UNCERTAINTIES AND CONCENTRATIONS

1. Concentration of Risk - Financial instruments that potentially subject the Company to significant concentration of credit risk consist principally of cash and equivalents, and trade accounts receivable. The Company maintains cash and equivalents with various major financial institutions and believes that it does not have significant exposure to risk.

The Company limits the amount of credit exposure with any institution. Concentration of credit risk with respect to trade accounts receivable is limited due to the nature of the customers, which are primarily local municipalities. The Company does not currently foresee a credit risk associated with these receivables.

2. From time to time during the year, the Company's cash balance may exceed the amount insured by the Federal Deposit Insurance Corporation. Management monitors the financial conditions of the banking institutions, along with its cash balances to keep this potential risk at a minimum.

J. MANAGEMENT'S ACCEPTANCE OF FINANCIAL STATEMENTS

Management has evaluated subsequent events through August 14, 2019 the date on which the financial statements were available to be issued. Management has accepted the financial statements and did not identify any events subsequent to December 31, 2018 requiring disclosure in these financial statements.



E.L. MANN, PC
CERTIFIED PUBLIC ACCOUNTANTS

Accountants, Auditors and Business Consultants

INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTAL INFORMATION

To the Board of Directors
Context Architecture, Inc.

We have audited the financial statements of the Context Architecture, Inc. for the years ended December 31, 2018 and 2017, and our report thereon dated August 14, 2019, which expressed an unmodified opinion on those financial statements, appears on page one. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

E.L. Mann, PC

August 14, 2019

SUPPLEMENTAL INFORMATION

CONTEXT ARCHITECTURE, INC.
SCHEDULE OF OPERATING EXPENSES
FOR THE YEARS ENDED DECEMBER 31,

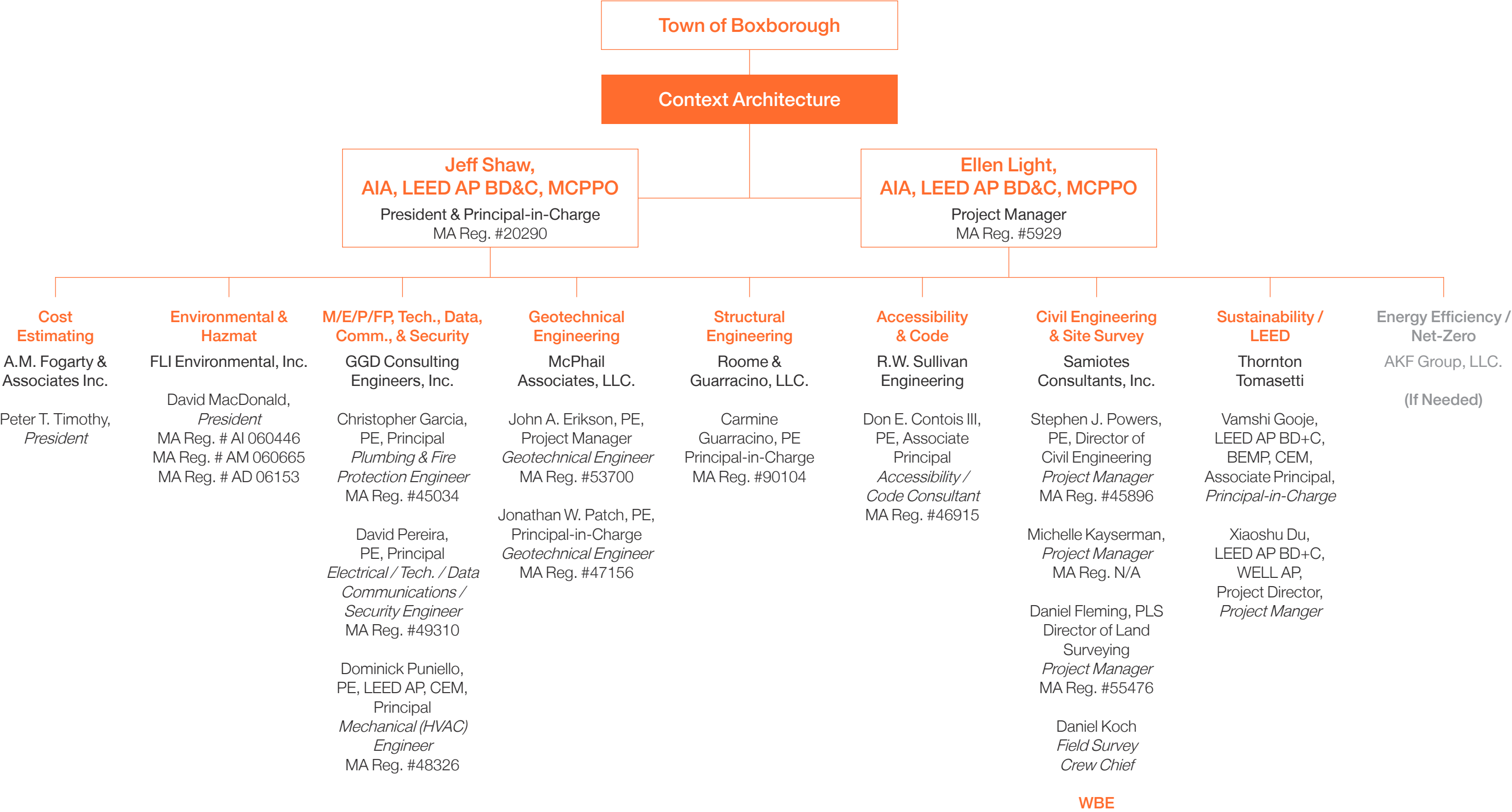
	<u>2018</u>	<u>2017</u>
OPERATING EXPENSES:		
Salaries and wages	\$ 297,518	\$ 337,070
Payroll taxes	92,975	73,503
Employee benefits	43,662	49,921
Bad debt	-	29,007
Computer supplies and costs	52,243	37,271
Continuing education	4,526	4,654
Depreciation	16,618	20,484
Dues and subscriptions	12,977	7,183
Donations	1,650	2,050
Insurance	47,328	47,745
Marketing and advertising	5,833	22,766
Meals and entertainment	7,236	2,152
Office supplies	16,577	22,455
Postage and shipping	3,590	3,670
Printing and reproduction	12,650	8,202
Professional fees	23,208	21,759
Rent	118,776	116,277
Repairs and maintenance	1,707	2,760
Storage	5,006	5,822
Taxes, other	335	966
Telephone	14,957	15,197
Travel	2,662	3,324
Utilities	14,064	13,214
	<u> </u>	<u> </u>
TOTAL OPERATING EXPENSES	\$ 796,098	\$ 847,452
	<u> </u>	<u> </u>

The accompanying notes are an integral part of these financial statements.

Commonwealth of Massachusetts Standard Designer Application Form for Municipalities and Public Agencies Not Within DSB Jurisdiction (Updated July 2016)	1. Project Name / Location for which firm is filing: Public Safety — Review of Space Needs & Building Options Boxborough, MA	2. Project #: This space for use by Awarding Authority					
3a. Firm (or Joint-Venture) name and address of primary office to perform work:		3e. Name of proposed Project Manager:					
<div style="display: flex; align-items: center;"> <div> Context Architecture 65 Franklin Street, 5th. Floor, Boston, MA 02110 </div> </div>		For Study: Ellen Light, AIA, LEED AP BD&C, MCPPO For Design: Ellen Light, AIA, LEED AP BD&C, MCPPO					
3b. Date present and predecessor firms were established:		3f. Name and address of other participating offices of the prime applicant, If Different From Item 3a Above:					
1967		N/A					
3c. Federal ID#:		3g. Name and address of parent company, if any:					
04-2944032		N/A					
3d. Name and title of principal-in-charge of the Project (MA Registration Required):		3h. Check below if your firm is either:					
Jeff Shaw, AIA, LEED AP BD&C, MCPPO; MA Reg. #20290 Principal & President		1) SDO Certified Minority Business Enterprise (MBE) <input type="checkbox"/> 2) SDO Certified Woman Business Enterprise (WBE) <input type="checkbox"/> 3) SDO Certified Minority Woman Business Enterprise (M/WBE) <input type="checkbox"/> 4) SDO Certified Service Disabled Veteran Owned Business Enterprise (SDVOBE) <input type="checkbox"/> 5) SDO Certified Veteran Owned Business Enterprise (VBE) <input type="checkbox"/>					
Email Address:	jshaw@contextarc.com						
Telephone No.:	(617) 423-1400 x35						
4. Personnel from prime firm included in question #3a above by discipline (list each person only once, by primary function - average number employed throughout the preceding 6 month period. Indicate both the total number in each discipline and, within brackets, the total number holding Massachusetts registrations):							
Admin. Personnel	2 ()	Ecologists	()	Licensed Site Professionals	()	Other	2 ()
Architects	6 ()	Electrical Engineers	()	Mechanical Engineers	()		()
Acoustical Engineers	()	Environmental	()	Planners: Urban/Reg.	()		()
Civil Engineers	()	Fire Protection	()	Specification Writers	()		()
Code Specialists	()	Geotech. Engineers	()	Structural Engineers	()		()
Construction Inspectors	()	Industrial	()	Surveyors	()		()
Cost Estimators	()	Interior Designers	()		()		()
Drafters	10 ()	Landscape	()		()	Total	20 ()
5. Has this joint-venture previously worked together? <input type="checkbox"/> Yes <input type="checkbox"/> No							



6. List ONLY those prime and sub-consultant personnel specifically requested in the advertisement. This information should be presented below in the form of an organizational chart. Include name of firm and name of the one person in charge of the discipline, with Mass. Registration Number, as well as MBE/WBE status, if applicable:



7. Brief resume of ONLY those prime applicant and sub-consultant personnel requested in the advertisement. Include resumes of project managers. Resumes should be consistent with the persons listed on the organizational chart in question #6. Additional sheets should be provided only as required for the number of key personnel requested in the advertisement and they must be in the format provided. By including a firm as a sub-consultant, the prime applicant certifies that the listed firm has agreed to work on this project, should the team be selected.

a. Name and title within firm:

Jeff Shaw, AIA, LEED AP BD&C, MCPPO - President & Principal-in-Charge

b. Project assignment:

President & Principal-in-Charge

c. Name and address of office in which individual identified in 7a resides:



Context Architecture
65 Franklin Street, 5th. Floor,
Boston, MA 02110

MBE ☐
WBE ☐
SDOVBE ☐
VBE ☐

d. Years of experience with this firm: 24 With other firms: 0

e. Education (Degree(s) / Year / Specialization):

B.Arch. / 1999 / Architecture

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

2005 / Architecture / MA Reg. #20290

g. Current work assignments and availability for this project:

Jeff provides oversight on all projects in the office and will be responsible for planning, space needs, and project visioning. He will attend all key meetings and presentations.

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

Jeff is an expert on public safety design and programming. He has a range of municipal projects to his credit, including ongoing work with several Massachusetts communities. He has extensive experience with Massachusetts public construction requirements.

- Arlington, MA | Highland & Central Fire Stations
- Belmont, MA | H.Q. & Fire Sub-station
- Brookline, MA | Fire & Police H.Q.
- Burlington, MA | Fire Station #2
- Chelsea, MA | House Doctor Contract ('16-'22)
- Everett, MA | Central & Hancock Fire Stations
- Framingham, MA | Fire Station #2
- Lawrence, MA | Police Station
- Medford, MA | Police Headquarters
- Millbury, MA | Fire & Police Study
- Milton, MA | Fire H.Q., Atherton, & East Milton Stations
- Scarborough, ME | Public Safety Complex
- Somerville | Public Safety Building
- Southborough, MA | Public Safety Complex
- Uxbridge, MA | Fire H.Q.
- Westbrook, ME | Police & Fire Stations
- **Weston, MA | Police Station**
- Whitman, MA | Police Headquarters

a. Name and title within firm:

Ellen Light, AIA, LEED AP BD&C, MCPPO - Project Manager

b. Project assignment:

Project Manager

c. Name and address of office in which individual identified in 7a resides:



Context Architecture
65 Franklin Street, 5th. Floor,
Boston, MA 02110

MBE ☐
WBE ☐
SDOVBE ☐
VBE ☐

d. Years of experience with this firm: 7 With other firms: 35

e. Education (Degree(s) / Year / Specialization):

M.B.A. / 2009 / Business Administration

M.Arch. / 1976 / Architecture

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

1984 / Architecture / MA Reg. #5929

g. Current work assignments and availability for this project:

Ellen utilizes her extensive public project experience to provide oversight and direction on major projects.

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

Ellen is an experienced architect and project manager with over 40 years of experience. She has focused her work on religious and municipal projects in Massachusetts and is highly experienced in public construction in the Commonwealth.

- Andover, MA | BallardVale Fire Station
- Arlington, MA | Highland & Central Fire Stations
- Chelmsford, MA | Trinity Lutheran Church
- Everett, MA | Central & Hancock Fire Stations
- Lexington, MA | Fire Station Study
- Lynnfield, MA | Calvary Church Renovation
- Scarborough, ME | Public Safety Complex
- Southborough, MA | Public Safety Complex
- **Weston, MA | Police Station**



7. Brief resume of ONLY those prime applicant and sub-consultant personnel requested in the advertisement. Include resumes of project managers. Resumes should be consistent with the persons listed on the organizational chart in question #6. Additional sheets should be provided only as required for the number of key personnel requested in the advertisement and they must be in the format provided. By including a firm as a sub-consultant, the prime applicant certifies that the listed firm has agreed to work on this project, should the team be selected.

a. Name and title within firm:

Peter T. Timothy - President

b. Project assignment:

Cost Estimator

c. Name and address of office in which individual identified in 7a resides:

A.M. Fogarty
& Assoc., Inc.

A.M. Fogarty & Associates, Inc.
175 Derby Street, Suite 5
Hingham, MA 02043

MBE ☐
WBE ☐
SDOVBE ☐
VBE ☐

d. Years of experience with this firm: 32 With other firms: 4

e. Education (Degree(s) / Year / Specialization):

B.S. / 1985 / Construction Management

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

N/A

g. Current work assignments and availability for this project:

We currently are estimating approximately 10 projects per month.

We are very flexible increasing our work load due to the nature of our staffing.

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

Mr. Timothy has been a professional estimator since earning a B.S. degree in Building Construction Management in 1985. He was chief estimator for a large interior contractor. Currently, Mr. Timothy is President of A. M. Fogarty and Associates, Inc. and in charge of all construction cost estimates and competitive biddings for the company.

- Arlington, MA | Central & Highland Fire Stations
- Bedford, MA | Police Station
- Belmont, MA | H.Q. & Fire Sub-Station
- Brookline, MA | Police & Fire H.Q.
- Burlington, MA | Fire Station #2
- Framingham, MA | Fire Station #2
- Kingston, MA | Police H.Q.
- Mattapoisett, MA | Fire H.Q.
- Medford, MA | Police H.Q.
- Newbury, MA | Police Station
- Newton, MA | Fire Station #10
- North Andover, MA | Fire Station
- Shrewsbury, MA | Police H.Q.
- Uxbridge, MA | Fire H.Q.
- Westford, MA | Fire H.Q.
- **Weston, MA | Police Station**
- Whitman, MA | Police H.Q.



7. Brief resume of ONLY those prime applicant and sub-consultant personnel requested in the advertisement. Include resumes of project managers. Resumes should be consistent with the persons listed on the organizational chart in question #6. Additional sheets should be provided only as required for the number of key personnel requested in the advertisement and they must be in the format provided. By including a firm as a sub-consultant, the prime applicant certifies that the listed firm has agreed to work on this project, should the team be selected.

a. Name and title within firm:

David MacDonald, President

b. Project assignment:

Environmental & Hazmat

c. Name and address of office in which individual identified in 7a resides:



FLI Environmental, Inc.
68 Bridge Street
Dedham, MA 02026

MBE ☐
WBE ☐
SDOVBE ☐
VBE ☐

d. Years of experience with this firm: **28** With other firms: **4**

e. Education (Degree(s) / Year / Specialization):

Bachelor of Science / 1988 / Management Systems

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

**MA Licensed Asbestos Inspector, License # AI 060446
MA Licensed Asbestos Project Monitor, License # AM 060665
MA Licensed Asbestos Project Designer, License # AD 06153**

g. Current work assignments & availability for this project:

Available to fulfill any tasks required on this project in a timely manner.

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

Extensive experience working both with performing asbestos inspections and managing/monitoring asbestos projects. Familiar with all applicable asbestos regulations.

a. Name and title within firm:

Richard Bowen, Senior Project Manager

b. Project assignment:

Project Manager for Asbestos Inspection and Abatement Project Monitoring

c. Name and address of office in which individual identified in 7a resides:



FLI Environmental, Inc.
68 Bridge Street
Dedham, MA 02026

MBE ☐
WBE ☐
SDOVBE ☐
VBE ☐

d. Years of experience with this firm: **19** With other firms: **4**

e. Education (Degree(s) / Year / Specialization):

Northeastern University / 1987 / B.S. - Geology

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

**MA Licensed Asbestos Inspector, License # AI 61044
MA Licensed Asbestos Project Monitor, License # AM 61044
MA Licensed Asbestos Project Designer, License # AD 61044**

g. Current work assignments & availability for this project:

Currently working on various projects, including work for several municipalities, public schools and local colleges/universities. Available to work on this project as primary assignment.

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

Extensive experience working both with performing asbestos inspections and managing/monitoring asbestos projects. Familiar with all applicable asbestos regulations. Performed similar services for work at Gloucester Town Hall, Salem City Hall, City of Newton (multiple buildings), Upton Town Hall and Quincy City Hall, all while employed at FLI.

7. Brief resume of ONLY those prime applicant and sub-consultant personnel requested in the advertisement. Include resumes of project managers. Resumes should be consistent with the persons listed on the organizational chart in question #6. Additional sheets should be provided only as required for the number of key personnel requested in the advertisement and they must be in the format provided. By including a firm as a sub-consultant, the prime applicant certifies that the listed firm has agreed to work on this project, should the team be selected.

a. Name and title within firm:

Christopher M. Garcia, PE - Principal

b. Project assignment:

Plumbing & Fire Protection Engineer

c. Name and address of office in which individual identified in 7a resides:



GGD Consulting Engineers, Inc.
375 Faunce Corner Road, Suite D
Dartmouth, MA 02747

MBE ☐
WBE ☐
SDOVBE ☐
VBE ☐

d. Years of experience with this firm: 27 With other firms: 0

e. Education (Degree(s) / Year / Specialization):

B.S. / 1995 / Civil Engineering

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

2002 / Civil / MA Reg. #45034

g. Current work assignments and availability for this project:

- Bedford, MA | Police Station (Reno/Addition) (w/ CTX)
- Falmouth, MA | Sandwich Road Fire Station (New Construction) (w/ CTX)
- Somerville, MA | Public Safety Building (New Construction) (w/ CTX)
40% availability for this project.

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

- Certified Fire Protection Specialist (CFPS); MA Approved Soil Evaluator, and Title V System Inspector
- Andover, MA | BallardVale Fire Station Study
- Arlington, MA | Central Fire Station
- Burlington, MA | Fire Station #2
- Everett, MA | Hancock Fire Station
- Framingham, MA | Fire Station #2
- Medford, MA | Police Station
- Millbury, MA | Police & Fire Station Study
- Newton, MA | Fire Station #10
- North Andover, MA | Central Fire Station
- Uxbridge, MA | Fire Station
- Westford, MA | Fire Station Headquarters

a. Name and title within firm:

David M. Pereira, PE - Principal

b. Project assignment:

Electrical / Technology / Data Communications / Security Engineer

c. Name and address of office in which individual identified in 7a resides:



GGD Consulting Engineers, Inc.
375 Faunce Corner Road, Suite D
Dartmouth, MA 02747

MBE ☐
WBE ☐
SDOVBE ☐
VBE ☐

d. Years of experience with this firm: 24 With other firms: 0

e. Education (Degree(s) / Year / Specialization):

B.S. / 2004 / Electrical Engineering

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

2010 / Electrical / MA Reg. #49310

g. Current work assignments and availability for this project:

- Bedford, MA | Police Station (Reno/Addition) (w/ CTX)
- Falmouth, MA | Sandwich Road Fire Station (New Construction) (w/ CTX)
- Somerville, MA | Public Safety Building (New Construction) (w/ CTX)
40% availability for this project.

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

- Affiliation: Institute of Electrical and Electronic Engineers
- Andover, MA | BallardVale Fire Station Study
- Arlington, MA | Central Fire Station
- Burlington, MA | Fire Station #2
- Everett, MA | Hancock Fire Station
- Framingham, MA | Fire Station #2
- Medford, MA | Police Station
- Millbury, MA | Police & Fire Station Study
- Newton, MA | Fire Station #10
- North Andover, MA | Central Fire Station
- Uxbridge, MA | Fire Station
- Westford, MA | Fire Station Headquarters



7. Brief resume of ONLY those prime applicant and sub-consultant personnel requested in the advertisement. Include resumes of project managers. Resumes should be consistent with the persons listed on the organizational chart in question #6. Additional sheets should be provided only as required for the number of key personnel requested in the advertisement and they must be in the format provided. By including a firm as a sub-consultant, the prime applicant certifies that the listed firm has agreed to work on this project, should the team be selected.

a. Name and title within firm:

Dominick B. Puniello, PE, LEED AP, CEM - Principal

b. Project assignment:

Mechanical (HVAC) Engineer

c. Name and address of office in which individual identified in 7a resides:



**GGD Consulting Engineers, Inc.
375 Faunce Corner Road, Suite D
Dartmouth, MA 02747**

MBE	<input type="checkbox"/>
WBE	<input type="checkbox"/>
SDOVBE	<input type="checkbox"/>
VBE	<input type="checkbox"/>

d. Years of experience with this firm: 14 With other firms: 11

e. Education (Degree(s) / Year / Specialization):

B.S. / 1996 / Mechanical & Electrical Engineering

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

2009 / Mechanical / MA Reg. #48326

g. Current work assignments and availability for this project:

- Bedford, MA | Police Station (Reno/Addition) (w/ CTX)
 - Falmouth, MA | Sandwich Road Fire Station (New Construction) (w/ CTX)
 - Somerville, MA | Public Safety Building (New Construction) (w/ CTX)
- 40% availability for this project.

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

- Certifications: U.S. Green Building Council; LEED Accredited Professional;
Certified Energy Manager by the Association of Energy Engineers
- Andover, MA | BallardVale Fire Station Study
- Arlington, MA | Central Fire Station
- Burlington, MA | Fire Station #2
- Everett, MA | Hancock Fire Station
- Framingham, MA | Fire Station #2
- Medford, MA | Police Station
- Millbury, MA | Police & Fire Station Study
- Newton, MA | Fire Station #10
- North Andover, MA | Central Fire Station
- Uxbridge, MA | Fire Station
- Westford, MA | Fire Station Headquarters



7. Brief resume of ONLY those prime applicant and sub-consultant personnel requested in the advertisement. Include resumes of project managers. Resumes should be consistent with the persons listed on the organizational chart in question #6. Additional sheets should be provided only as required for the number of key personnel requested in the advertisement and they must be in the format provided. By including a firm as a sub-consultant, the prime applicant certifies that the listed firm has agreed to work on this project, should the team be selected.

a. Name and title within firm:

John A. Erikson, PE - Project Manager

b. Project assignment:

Geotechnical Engineer / Project Manager

c. Name and address of office in which individual identified in 7a resides:



McPhail Associates, LLC.
2269 Massachusetts Ave.,
Cambridge, MA 02140

MBE ☐
WBE ☐
SDOVBE ☐
VBE ☐

d. Years of experience with this firm: 8 With other firms: 0

e. Education (Degree(s) / Year / Specialization):

M.S. / 2014 / Civil Engineering
B.S. / 2012 / Civil Engineering

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

2017 / Civil / MA Reg. #53700

g. Current work assignments and availability for this project:

Mr. Erikson oversees several active projects, he will be available to direct as much attention as required to the proposed project. Current projects include: Whittier Street Housing Phase III development in Boston; 629-661 Highland Avenue development in Needham; 1599 Columbus Avenue development in Roxbury, and the Simon C. Fireman Community building in Randolph.

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

- Boston, MA | 370-380 Harrison Avenue
- Boston, MA | Emmanuel College – Julie Hall
- Dorchester, MA | Neighborhood House Charter School
- Fall River, MA | Atlantis Charter School
- Hyde Park, MA | Boston Preparatory Charter School
- Medford, MA | Police Station
- Roxbury, MA | Dearborn STEM Academy
- Worcester, MA | WPI – Foisie Innovation Studio

a. Name and title within firm:

Jonathan W. Patch, PE - Project Manager

b. Project assignment:

Geotechnical Engineer / Principal-in-Charge

c. Name and address of office in which individual identified in 7a resides:



McPhail Associates, LLC.
2269 Massachusetts Ave.,
Cambridge, MA 02140

MBE ☐
WBE ☐
SDOVBE ☐
VBE ☐

d. Years of experience with this firm: 20 With other firms: 9

e. Education (Degree(s) / Year / Specialization):

M.E. / 2001 / Civil Engineering
B.S. / 2000 / Civil Engineering

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

2007 / Civil PE / MA Reg. #47156

g. Current work assignments and availability for this project:

Mr. Patch oversees several active projects; however, Mr. Patch will be available to direct as much attention as required to the proposed project. Current projects include: Sandwich Road Fire Station in East Falmouth; Lawrence Police Department in Lawrence; Carter School in Boston; Arlington High School in Arlington; Fales Elementary School in Westborough; Arsenal Yards in Watertown, and Kenmore Square in Boston.

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

- Ashland, MA | Public Safety Building
- Bridgewater, MA | Department of Fire Services Southeast Fire Academy
- Falmouth, MA | Sandwich Road Fire Station
- Lawrence, MA | Police Department
- Medford, MA | Police Station
- Quincy, MA | Central Fire Station
- Roxbury, MA | Area B-2 Police Station
- Somerville, MA | Public Safety Building
- Stow, MA | Department of Fire Services Expansion



7. Brief resume of ONLY those prime applicant and sub-consultant personnel requested in the advertisement. Include resumes of project managers. Resumes should be consistent with the persons listed on the organizational chart in question #6. Additional sheets should be provided only as required for the number of key personnel requested in the advertisement and they must be in the format provided. By including a firm as a sub-consultant, the prime applicant certifies that the listed firm has agreed to work on this project, should the team be selected.

a. Name and title within firm:

Carmine Guarracino, PE - Principal

b. Project assignment:

Principal & Project Manager

c. Name and address of office in which individual identified in 7a resides:



Roome & Guarracino, LLC.
300 TradeCenter Dr., Suite 3540
Woburn, MA 01801

MBE ☐
WBE ☐
SDOVBE ☐
VBE ☐

d. Years of experience with this firm: 16 With other firms: 12

e. Education (Degree(s) / Year / Specialization):

M.S. / 1993 / Civil Engineering

B.S. / 1992 / Civil Engineering

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

1997 / Structural Engineer / MA #40104

Professional Engineer (Structural): MA, NY & NJ

g. Current work assignments and availability for this project:

Carmine is available to meet all anticipated project milestones for the client.

- Bedford, MA | Police Station
- Cambridge, MA | Fire Stations
- Chelsea, MA | Mill Hill Fire Station
- Cohasset, MA | Town Hall

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

Mr. Guarracino began his career at Leslie E. Robertson Associates (LERA) in New York City, where he worked as a field structural engineer at the World Trade Center for the post-explosion recovery effort. After almost two years of services at LERA, Mr. Guarracino joined Zaldastani Associates, Inc. in Boston, MA. In 1996, Mr. Guarracino joined LeMessurier Consultants, where he gained valuable experience in engineering design and project management on many diverse and complex projects. After 8 years of service at LeMessurier Consultants, Mr. Guarracino left to pursue a career in his own practice and founded CG Design Group. As Principal of CG Design Group, Mr. Guarracino performed a wide variety of structural engineering services, including structural condition surveys of existing structures and renovations and restorations of historic structures. Mr. Guarracino co-founded Roome & Guarracino in early 2005.



7. Brief resume of ONLY those prime applicant and sub-consultant personnel requested in the advertisement. Include resumes of project managers. Resumes should be consistent with the persons listed on the organizational chart in question #6. Additional sheets should be provided only as required for the number of key personnel requested in the advertisement and they must be in the format provided. By including a firm as a sub-consultant, the prime applicant certifies that the listed firm has agreed to work on this project, should the team be selected.

a. Name and title within firm:

Don E. Contois III, PE - Associate Principal

b. Project assignment:

Code Consultant / Accessibility

c. Name and address of office in which individual identified in 7a resides:



R.W. Sullivan Engineering
529 Main Street, Suite 203
Boston, MA 02129

MBE	<input type="checkbox"/>
WBE	<input type="checkbox"/>
SDOVBE	<input type="checkbox"/>
VBE	<input type="checkbox"/>

d. Years of experience with this firm: 18 With other firms: 0

e. Education (Degree(s) / Year / Specialization):

M.S. / 2003 / Fire Protection Engineering

B.S. / 2002 / Fire Protection Engineering

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

2006 / Fire Protection / MA #46915

g. Current work assignments and availability for this project:

- Bristol Community College
- Columbia Crossing
- Lawrence Police Station
- Springfield Forestry Building

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

Mr. Contois specializes in code evaluation, code appeals, existing building surveys, fire hazard evaluations, and fire investigations. Since his start, Mr. Contois has worked on various code consulting projects dealing with all types of new and existing buildings including schools, offices, retail facilities, hotels, dormitories, academic buildings, and assembly structures.

- Boston, MA | Massachusetts State Police Barracks
- Braintree, MA | Fire Headquarters
- Lawrence, MA | Police Station
- Medford, MA | Police Station
- Middleton, MA | Police Department
- Milton, MA | Atherton Fire Station
- Somerville, MA | Public Safety Building



7. Brief resume of ONLY those prime applicant and sub-consultant personnel requested in the advertisement. Include resumes of project managers. Resumes should be consistent with the persons listed on the organizational chart in question #6. Additional sheets should be provided only as required for the number of key personnel requested in the advertisement and they must be in the format provided. By including a firm as a sub-consultant, the prime applicant certifies that the listed firm has agreed to work on this project, should the team be selected.

a. Name and title within firm:

Stephen J. Powers, PE – Director of Civil Engineering

b. Project assignment:

Engineer of Record – Civil Engineering

c. Name and address of office in which individual identified in 7a resides:



**Samiotes Consultants, Inc.
20 A. St.,
Framingham, MA 01701**

MBE ☐
WBE ☒
SDOVBE ☐
VBE ☐

d. Years of experience with this firm: 10 With other firms: 15

e. Education (Degree(s) / Year / Specialization):

BSCE / UMass Amherst / 1995 / Civil Engineering

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

2004 / Civil Engineering / MA #45896

g. Current work assignments and availability for this project:

- Framingham, MA | Fire Station #1 (W/ CTX)
- Needham, MA | Public Safety Building
- North Acton, MA | Fire Station
- Northbridge, MA | Fire Station
- Rockland, MA | Fire Station
- Sudbury, MA | Fire Station #2

Full time availability for any additional projects.

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

Stephen Powers is Director of Civil Engineering and has over 25 years of experience in site design and entitlements/permitting process. His experience includes numerous public and private projects throughout the country. Of these, the following are salient:

- Barre, MA | Fire Station
- Belmont, MA | DPW/Police Department
- Boxborough, MA | Blanchard Memorial School
- Dennis, MA | Fire Station
- Orleans, MA | Fire Station
- Quincy, MA | Central Fire Station

a. Name and title within firm:

Michelle Kayserman – Project Manager

b. Project assignment:

Project Manager – Civil Engineering

c. Name and address of office in which individual identified in 7a resides:



**Samiotes Consultants, Inc.
20 A. St.,
Framingham, MA 01701**

MBE ☐
WBE ☒
SDOVBE ☐
VBE ☐

d. Years of experience with this firm: 8 With other firms: 0

e. Education (Degree(s) / Year / Specialization):

BSCE / UMASS Dartmouth / 2013 / Civil & Environmental Engineering

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

N/A

g. Current work assignments and availability for this project:

- Bridgewater, MA | Mitchell Elementary School
- Cambridge, MA | Fire Headquarters
- Needham, MA | Public Safety Building
- New Salem, MA | DCR Maintenance Garage
- North Acton, MA | Fire Station

Full time availability for any additional projects.

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

Michelle Kayserman's responsibilities include an all-encompassing, start to finish, design procedure. She has experience working through the permitting process on local, state, and federal levels, and is confident in her abilities to advance projects from initial feasibility through construction administration. Ms. Kayserman was also a member of the Dedham Conservation Commission and an advocate for sustainability through Low Impact Development in her project designs. Of her recent projects the following are salient:

- Framingham, MA | Fire Station #2 (w/ CTX)
- Hudson, MA | DPW & Police Station
- Randolph, MA | Fire Station #2



7. Brief resume of ONLY those prime applicant and sub-consultant personnel requested in the advertisement. Include resumes of project managers. Resumes should be consistent with the persons listed on the organizational chart in question #6. Additional sheets should be provided only as required for the number of key personnel requested in the advertisement and they must be in the format provided. By including a firm as a sub-consultant, the prime applicant certifies that the listed firm has agreed to work on this project, should the team be selected.

a. Name and title within firm:

Daniel Fleming, PLS – Director of Land Surveying

b. Project assignment:

Project Manager – Land Surveying

c. Name and address of office in which individual identified in 7a resides:



Samiotes Consultants, Inc.
20 A. St.,
Framingham, MA 01701

MBE ☐
WBE ☒
SDOVBE ☐
VBE ☐

d. Years of experience with this firm: 3 With other firms: 15

e. Education (Degree(s) / Year / Specialization):

Wentworth Institute of Technology/2014/ Professional Land Surveying Certificate

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

2020 / Professional Land Surveyor / MA #55476

g. Current work assignments and availability for this project:

- Boston, MA | Museum of Science
- Boston, MA | Police Signage
- Fall River, MA | Ferry Street Pump Station
- Fall River, MA | Maple Gardens, Fall River Housing Authority
- Manchester-by-the-Sea, MA | Memorial Elementary School
- Taunton, MA | Bristol-Plymouth Regional Technical High School

Full time availability for any additional projects.

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

Dan Fleming, PLS is a Survey Project Manager with over 15 years of experience in both field and office survey operations. His expertise includes Boundary Surveys, ALTA/NSPS Land Title Surveys, Existing Conditions Surveys, Certified Plot Plans, ANRs, Easements, Construction Layout, FEMA Elevation Certificates, and Mortgage Loan Inspection Plans.

- Dennis, MA | Fire Station
- Hudson, MA | DPW/Police Headquarters
- North Acton, MA | Fire Station
- Northbridge, MA | Fire Station
- Quincy, MA | Central Fire Station

a. Name and title within firm:

Daniel Koch – Field Crew Chief

b. Project assignment:

Field Survey Crew Chief

c. Name and address of office in which individual identified in 7a resides:



Samiotes Consultants, Inc.
20 A. St.,
Framingham, MA 01701

MBE ☐
WBE ☒
SDOVBE ☐
VBE ☐

d. Years of experience with this firm: 4 With other firms: 23

e. Education (Degree(s) / Year / Specialization):

Berufsschule für Land Vermessungstechniker – Munich, Germany/1996/Land Survey

f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

N/A

g. Current work assignments and availability for this project:

- Fall River, MA | Ferry Street Pump Station
- Fall River, MA | Maple Gardens, Fall River Housing Authority
- Haverhill, MA | Whittier Regional Technical Vocational School
- Manchester-by-the-Sea, MA | Memorial Elementary School
- Maynard, MA | Green Meadow Elementary School

Full time availability for any additional projects.

h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

Mr. Koch started his professional career in Germany and continued in Alabama. Locally he worked for Rizzo Associates for 1 year and 18 years for Nitsch Associates. He has expertise in site data collection as well as 3-D laser data acquisition.

- Framingham, MA | Fire Station #2 (W/ CTX)
- Hudson, MA | DPW/Police Headquarters
- Needham, MA | Fire Station #2
- Quincy, MA | Central Fire Station
- Saugus, MA | Middle High School



7. Brief resume of ONLY those prime applicant and sub-consultant personnel requested in the advertisement. Include resumes of project managers. Resumes should be consistent with the persons listed on the organizational chart in question #6. Additional sheets should be provided only as required for the number of key personnel requested in the advertisement and they must be in the format provided. By including a firm as a sub-consultant, the prime applicant certifies that the listed firm has agreed to work on this project, should the team be selected.

- a. Name and title within firm:

Vamshi Gooje, LEED AP BD+C, BEMP, CEM - Associate Principal

- b. Project assignment:

Sustainability, Principal-in-Charge

- c. Name and address of office in which individual identified in 7a resides:



Thornton Tomasetti
14 York St., Suite 201
Portland, ME 04101

MBE ☐
WBE ☐
SDOVBE ☐
VBE ☐

- d. Years of experience with this firm: 11 With other firms: 7

- e. Education (Degree(s) / Year / Specialization):

M.S. / 2004 / Science in Building Design

B.Arch. / 2000 / Jawaharlal Nehru Technological University, India

- f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

LEED Accredited Professional, Building Design + Construction, U.S. Green Building Council;
Building Energy Modeling Professional (BEMP), ASHRAE; Certified Energy Manager (CEM),
The Association of Energy Engineers

- g. Current work assignments and availability for this project:

Availability is 15%

Current projects include: Revere High School, Revere, MA; Torrington High School, Torrington, CT; 450 W 15th St, Watertown High School, Watertown, CT

- h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

Vamshi Gooje joined Thornton Tomasetti in 2004 and heads the Building Analytics group for the Sustainability practice. Vamshi is an expert in building science related to whole building energy, daylighting and thermal comfort. He is proficient in a range of energy simulation engines, including EnergyPlus, DOE 2.2 and Radiance. Relevant projects include:

- Millbury, MA | Shaw Elementary School
- North Easton, MA | New Easton Pre K-2 School
- Roxbury, MA | Boston Fire Station #42
- Stoneham, MA | High School, Net-Zero Feasibility Upgrades
- Swampscott, MA | Hadley Elementary School
- Westwood, MA | Hanlon Elementary School
- Woburn, MA | Fire Station

- a. Name and title within firm:

Xiaoshu (Sunny) Du, LEED AP BD+C, WELL AP - Project Director

- b. Project assignment:

Sustainability, Project Manager

- c. Name and address of office in which individual identified in 7a resides:



Thornton Tomasetti
14 York St., Suite 201
Portland, ME 04101

MBE ☐
WBE ☐
SDOVBE ☐
VBE ☐

- d. Years of experience with this firm: 6 With other firms: 0

- e. Education (Degree(s) / Year / Specialization):

M.E.S. / 2015 / Environmental Sciences

B.Arch. / 2012 / Environmental Studies

- f. Active Registration (Year First Registered / Discipline / Mass. Registration No.):

LEED Accredited Professional BD+C
WELL Accredited Professional

- g. Current work assignments and availability for this project:

Availability is 30%

Current projects include: Revere High School, Revere, MA; Torrington High School, Torrington, CT; ZNE Eaglebrook Dining Hall, Portland Homeless Shelter, Portland, ME

- h. Other experience and qualifications relevant to the proposed project (identify firm by which employed, if not current firm):

Sunny joined Thornton Tomasetti in 2015 and brings six years of energy modeling experience to the Sustainability practice. She specializes in collaboration with architects to promote energy efficiency throughout project designs by using her expertise in energy modeling, incentive programs, special certifications and CFD studies. Sunny has provided energy modeling services on numerous complex systems projects for public and private sector clients, totaling well over one million square feet. Relevant projects include:

- Greenfield, MA | Fire Station
- North Easton, MA | New Easton Pre K-2 School
- Roxbury, MA | Boston Fire Station #42
- Stoneham, MA | High School, Net-Zero Feasibility Upgrades
- Swampscott, MA | Hadley Elementary School
- Woburn, MA | Fire Station



8a. Current and relevant work by prime applicant or joint-venture members. Include ONLY work which best illustrates current qualifications in the areas listed in the advertisement (list up to but not more than 5 projects).

a. Project name and location Principal-in-Charge	b. Brief description of project and services (Include reference to relevant experience)	c. Client's name, address, and phone number (Include name of contact person)	d. Completion date (actual or estimated)	e. Project cost (in thousands) Construction costs (actual, or estimated, if not completed) Fee for work for which firm was responsible	
<p>Public Safety Complex Southborough, MA</p> <p>Jeff Shaw, AIA, LEED AP BD&C, MCPPO</p>	<p>Following completion of the report on reuse of the existing site, the town completed an advantageous parcel exchange with a local private school that allowed it to redevelop a former golf course to accommodate the combined Public Safety complex, as well as other town needs. Using the same program, Context Architecture developed a design for this new, larger site that allowed the departments significant benefits, including a communications tower and room for expansion.</p>	<p>Owner: Town of Southborough Contact: Mark Purple, <i>Town Administrator</i> (508) 485-0710</p>	<p>2018</p>	<p>\$17,000</p>	<p>\$1,400</p>



8a. Current and relevant work by prime applicant or joint-venture members. Include ONLY work which best illustrates current qualifications in the areas listed in the advertisement (list up to but not more than 5 projects).

a. Project name and location Principal-in-Charge	b. Brief description of project and services (Include reference to relevant experience)	c. Client's name, address, and phone number (Include name of contact person)	d. Completion date (actual or estimated)	e. Project cost (in thousands)	
				Construction costs (actual, or estimated, if not completed)	Fee for work for which firm was responsible
Public Safety Building Scarborough, ME Jeff Shaw, AIA, LEED AP BD&C, MCPPO	We worked with the Town of Scarborough to identify and program an appropriate site for a new combined Public Safety Building. As conditions in Scarborough's former public safety building deteriorated, the Town decided to build a completely new facility that could accommodate their current and future needs. The complex was designed to suit modern public safety practices, and included a synergy of shared spaces, improved public access, and welcoming community areas—all in a visible downtown location.	Owner: Town of Scarborough Contact: Mike Thurlow, <i>Fire Chief, Retired</i> (207) 730-4201	2020	\$17,000	\$1,300



8a. Current and relevant work by prime applicant or joint-venture members. Include ONLY work which best illustrates current qualifications in the areas listed in the advertisement (list up to but not more than 5 projects).

a. Project name and location Principal-in-Charge	b. Brief description of project and services (Include reference to relevant experience)	c. Client's name, address, and phone number (Include name of contact person)	d. Completion date (actual or estimated)	e. Project cost (in thousands)	
				Construction costs (actual, or estimated, if not completed)	Fee for work for which firm was responsible
BallardVale Fire Station Andover, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	BallardVale's Historic District new station has a three bay apparatus garage that replaces the old one bay station and a new modern crew quarters along with a training room (tripling the capacity of the existing conditions). The design team also worked closely with the town's historic district committee to integrate the new station into the town's historical environment. Context services also included a significant input into the public approvals process, attending dozens of public meetings to provide information about the project.	Owner: Town of Andover Contact: Mike Mansfield, <i>Fire Chief</i> (978) 475-1281, ext. 2001	2021	\$7,000	\$N/A



8a. Current and relevant work by prime applicant or joint-venture members. Include ONLY work which best illustrates current qualifications in the areas listed in the advertisement (list up to but not more than 5 projects).

a. Project name and location Principal-in-Charge	b. Brief description of project and services (Include reference to relevant experience)	c. Client's name, address, and phone number (Include name of contact person)	d. Completion date (actual or estimated)	e. Project cost (in thousands)	
				Construction costs (actual, or estimated, if not completed)	Fee for work for which firm was responsible
Police Station Weston, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Context Architecture collaborated with the Town of Weston to accelerate design and document production in a compressed, five-month schedule to have the project submitted for approval to the annual Town Meeting. Building on information from an earlier study, our firm developed a detailed program for a new building and created a site plan that accommodated replacement of the existing police station. We then developed a site plan for a new building using the existing site, which included the demolition of the original facility.	Owner: Town of Weston Contact: Jerry McCarty, <i>Deputy Director of Facilities / Project Management</i> (508) 786-5270	2015	\$9,400	\$790



8a. Current and relevant work by prime applicant or joint-venture members. Include ONLY work which best illustrates current qualifications in the areas listed in the advertisement (list up to but not more than 5 projects).

a. Project name and location Principal-in-Charge	b. Brief description of project and services (Include reference to relevant experience)	c. Client's name, address, and phone number (Include name of contact person)	d. Completion date (actual or estimated)	e. Project cost (in thousands)	
				Construction costs (actual, or estimated, if not completed)	Fee for work for which firm was responsible
Police Station Whitman, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Squeezed into 7,500 sq. ft. in the back of Whitman's Town Hall, the original police station had a number of issues including code compliance and lack of accessibility. The new building provides an efficient, accessible complex that accommodates a range of police functions including dispatch, lock-up training, and community relations. The new site is designed to allow easy public access separate from police vehicles. After presenting the study, the Town wanted to move forward quickly, and our firm completed all phases of design in less than six months. Construction was finished in twelve.	Owner: Town of Whitman Contact: Scott Benton, <i>Police Chief</i> (781) 447-1212	2011	\$4,800	\$490



8b. List current and relevant work by sub-consultants which best illustrates current qualifications in the areas listed in the advertisement (up to but not more than 5 projects for each sub-consultant). Use additional sheets only as required for the number of sub-consultants requested in the advertisement.

Sub-consultant name: **A.M. Fogarty & Associates, Inc.**

a. Project name and location Principal-in-Charge	b. Brief description of project and services (Include reference to relevant experience)	c. Client's name, address, and phone number (Include name of contact person)	d. Completion date (actual or estimated)	e. Project cost (in thousands)	
				Construction costs (actual, or estimated, if not com- pleted)	Fee for work for which firm was responsible
1) City of Boston FD — Engine 17 Dorchester, MA Peter Timothy	Cost Estimating New Construction	City of Boston 1 City Hall Square Boston, MA 02201 (617) 635-4000	2021	\$17.1	\$44
2) Fire Headquarters Woburn, MA Peter Timothy	Cost Estimating New Construction	City of Woburn 10 Common Street Woburn, MA 01801 (781) 897-5800	2020	\$18	\$24
3) Fire Station Andover, MA Peter Timothy	Cost Estimating New Construction	Town of Andover 120 Main Street Andover, MA 01845 (671) 394-2225	2020	\$6.2	\$17.5
4) Fire Sub-Station Hadley, MA Peter Timothy	Cost Estimating New Construction	Town of Hadley 100 Middle Street Hadley, MA 01035 (413) 586-3973	2019	\$2.8	\$8
5) Fire Station #2 Burlington, MA Peter Timothy	Cost Estimating New Construction	Town of Burlington 29 Center Street Burlington, MA 01803 (781) 270-1600	2018	\$6.7	\$9.7



8b. List current and relevant work by sub-consultants which best illustrates current qualifications in the areas listed in the advertisement (up to but not more than 5 projects for each sub-consultant). Use additional sheets only as required for the number of sub-consultants requested in the advertisement.

Sub-consultant name: **FLI Environmental, Inc.**

a. Project name and location Principal-in-Charge	b. Brief description of project and services (Include reference to relevant experience)	c. Client's name, address, and phone number (Include name of contact person)	d. Completion date (actual or estimated)	e. Project cost (in thousands)	
				Construction costs (actual, or estimated, if not com- pleted)	Fee for work for which firm was responsible
1) US Coast Guard - Safe Homes Initiative, 103 Housing Units in Buzzards Bay, Harwich, Nantucket, Martha's Vineyard, Beverly, Jonesport, ME & SW Harbor, ME David MacDonald	Asbestos & Lead Paint Inspections; Radon Sampling Abatement Design Abatement Compliance Oversight and Air Monitoring	Merrimack Environmental 599 Canal Street - 3W Suite 13 Lawrence, MA 01831 Mr. Manny Colon (978) 590-0071	2020	N/A	\$325
2) Chelsea City Hall 500 Broadway Chelsea, MA David MacDonald	Asbestos Inspection, Abatement Project Design, Abatement Compliance Oversight and Air Monitoring	Context Architecture 68 Harrison Avenue Boston, MA 02111 Mr. Zeljko Tonicic (617) 423-1400	2019	\$5,000	\$6
3) BHA/Whittier Street Apartments Whittier St. & Ruggles Ave Boston, MA David MacDonald	Asbestos Inspections, Abatement Project Design Abatement Compliance Oversight and Air Monitoring	Preservation of Affordable Housing 40 Court Street, Suite 700 Boston, MA 02108 Deanna Savage (617) 449-1008	2022	\$1,000	\$150
4) Abbott Hall Marblehead, MA David MacDonald	Asbestos & Hazardous Materials Inspection Abatement Compliance Oversight and Air Monitoring	McGinley Kalsow Associates PO Box 45248 Somerville, MA 02145 Erik Christensen (617) 625-8901	2019	\$12,000	\$5
5) Former Union Hospital 500 Lynnfield Street Lynn, Massachusetts David MacDonald	Asbestos Inspection, Abatement Project Design, Abatement Compliance Oversight and Air Monitoring	Solimine Charitable Corp. 426 Broadway Lynn, MA David Solimine (781) 953-4832	2022	N/A	\$50



8b. List current and relevant work by sub-consultants which best illustrates current qualifications in the areas listed in the advertisement (up to but not more than 5 projects for each sub-consultant). Use additional sheets only as required for the number of sub-consultants requested in the advertisement.

Sub-consultant name: **GGD Consulting Engineers, Inc.**

a. Project name and location Principal-in-Charge	b. Brief description of project and services (Include reference to relevant experience)	c. Client's name, address, and phone number (Include name of contact person)	d. Completion date (actual or estimated)	e. Project cost (in thousands)	
				Construction costs (actual, or estimated, if not com- pleted)	Fee for work for which firm was responsible
1) Hancock Fire Station Everett, MA David M. Pereira, PE	Renovation to the existing Hancock Fire Station including renovation to existing living quarters, basement floor replacement, partial restoration to existing basement walls, window/door replacement, MEP-FP upgrades, exterior masonry restoration, new site utility connections, site work and paving.	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	2017 Study 2018 Actual	\$1.8 est.	\$7.5 Study / S.D. \$42.5 Design
2) Police Station Medford, MA Dominick B. Puniello, PE	New construction of a 3-story police station of approximately 35,000 sq. ft. constructed in two phases. Our services included MEP-FP, and Technology Systems design, as well as construction/project closeout phase services. Design and procurement services were provided for the Integrated Electronic Security System State Contract.	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	2021 Actual	\$18.5 est.	\$260
3) Police Station & Fire Headquarters Feasibility Study Millbury, MA David M. Pereira, PE	Study of the existing MEP-FP systems and equipment serving the police station and fire headquarters. It was determined to build a new fire station, approx. 21,700 sq. ft. Our services include MEP-FP, Security, Technology, and Civil systems engineering. The project will begin construction by May/June of this year.	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	2019 Study TBD Design	\$13.5 est.	\$5 Study \$220 Design
4) Fire Headquarters Milton, MA David M. Pereira, PE	New, two-story fire station and first floor renovation work for the Former H.Q. building as well as exterior restoration work. Our services include study, design, and construction/project closeout phase services for Plumbing, Fire Protection, HVAC, Electrical, Security and Technology Systems.	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	2019 Study 2024 Completion Date (est.)	\$16	\$180
5) Fire Station Nantucket, MA David M. Pereira, PE	New construction of a fire station addition, approximately 22,125 sq. ft., to the existing public safety building as well as a new auxiliary building. Our services included Civil, Plumbing, Fire Protection, HVAC, Electrical/Communications design, and construction services.	Kaestle Boos Associates, Inc. 16 Chestnut St., Suite 301 Foxborough, MA 02035 (508) 549-9906 Kevin Witzell	2019 Actual	\$14.2 est.	\$170



8b. List current and relevant work by sub-consultants which best illustrates current qualifications in the areas listed in the advertisement (up to but not more than 5 projects for each sub-consultant). Use additional sheets only as required for the number of sub-consultants requested in the advertisement.

Sub-consultant name: **McPhail Associates, LLC.**

a. Project name and location Principal-in-Charge	b. Brief description of project and services (Include reference to relevant experience)	c. Client's name, address, and phone number (Include name of contact person)	d. Completion date (actual or estimated)	e. Project cost (in thousands)	
				Construction costs (actual, or estimated, if not com- pleted)	Fee for work for which firm was responsible
1) Police Station Medford, MA Chris M. Erikson, PE	Construction of a new 35,000 sq. ft. 3-story police station. Performed geotechnical and geoenvironmental engineering analysis, provided foundation recommendations, and construction phase services.	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	2020	\$17.8 est.	\$130
2) Police Station Newbury, MA Chris M. Erikson, PE	Construction of a new 9,500 sq. ft. 2-story police station. Performed subsurface explorations, geotechnical analysis, provided foundation recommendations, and construction phase services.	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	2020	\$8.3 est.	\$132
3) Fire Station #3 & Headquarters Newton, MA Thomas J. Fennick, PE, LSP	Renovation and expansion of an existing 2-story fire station. Performed subsurface explorations and geotechnical engineering analysis. Provided foundation design recommendations.	Schwartz/Silver Architects 75 Kneeland St. Boston, MA 02111 (617) 542-6650 Nelson Liu	2017	\$15	\$20
4) Public Safety Building Somerville, MA Chris M. Erikson, PE	Proposed construction of a new 110,000 sq. ft. public safety facility. Under contract to perform geotechnical, geoenvironmental and geothermal engineering analysis.	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	2024	N/A	\$400
5) Public Safety Building Southborough, MA Ambrose J. Donovan, PE, LSP	Construction of a new 2-story public safety building occupying an approximate 25,750 sq. ft. plan area. Performed subsurface explorations, geotechnical engineering analysis, provided foundation recommendations and construction phase services.	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	2019	\$16	\$75



8b. List current and relevant work by sub-consultants which best illustrates current qualifications in the areas listed in the advertisement (up to but not more than 5 projects for each sub-consultant). Use additional sheets only as required for the number of sub-consultants requested in the advertisement.

Sub-consultant name: **Roome & Guarracino, LLC.**

a. Project name and location Principal-in-Charge	b. Brief description of project and services (Include reference to relevant experience)	c. Client's name, address, and phone number (Include name of contact person)	d. Completion date (actual or estimated)	e. Project cost (in thousands)	
				Construction costs (actual, or estimated, if not com- pleted)	Fee for work for which firm was responsible
1) Fire Station Braintree, MA Carmine Guarracino	Structural engineering design services—additions and renovations to the existing wood and masonry fire station.	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	2023	\$11.5	\$12
2) Fire Houses Cambridge, MA Carmine Guarracino	Structural engineering design services—fit-out for new stair and architectural layout. Partial replacement of apparatus floor slab.	Johnson Roberts Associates 15 Properzi Way Somerville, MA 02143 617-666-8585	2022	\$280	\$20
3) Mill Hill Fire Station Chelsea, MA Carmine Guarracino	Structural engineering design services—additions and renovations to the existing building.	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	2023	\$11.8	\$14
4) Fire Station Dracut, MA Carmine Guarracino	Structural engineering design services—new wood, steel building with concrete foundations.	Johnson Roberts Associates 15 Properzi Way Somerville, MA 02143 617-666-8585	2020	\$476	\$34
5) Fire Station Millbury, MA Carmine Guarracino	Structural engineering design services—new 2 ½ story masonry wall with steel building.	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	2023	\$170	\$90



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Sub-consultant name: **R.W. Sullivan Engineering**

a. Project name and location Principal-in-Charge	b. Brief description of project and services (Include reference to relevant experience)	c. Client's name, address, and phone number (Include name of contact person)	d. Completion date (actual or estimated)	e. Project cost (in thousands)	
				Construction costs (actual, or estimated, if not com- pleted)	Fee for work for which firm was responsible
1) Lawrence Police Station Lawrence, MA Paul Sullivan, PE, LEED AP	R.W. Sullivan provided code consulting services for this project. The project includes the design of a new police station in Lawrence, MA.	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	TBD	TBD	\$10.2
2) Somerville Public Safety Building Somerville, MA Paul Sullivan, PE, LEED AP	R.W. Sullivan provided code consulting services for this project. The project includes a new public safety building in Somerville, MA.	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	2021	TBD	\$11.3
3) Milton Atherton Fire Station Milton, MA Paul Sullivan, PE, LEED AP	R.W. Sullivan provided code consulting services for this project. The project included renovations to an existing fire station in Milton, MA.	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	2020	N/A	\$3
4) Braintree Fire Headquarters Braintree, MA Paul Sullivan, PE, LEED AP	R.W. Sullivan provided code consulting services for this project. The project includes the renovation and addition to the Braintree Fire Headquarters in Braintree, MA.	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	2021	TBD	\$7.2
5) Zervas Elementary School Newton, MA Paul Sullivan, PE, LEED AP	Code consulting services for a multi-story building. Electrical systems included metering of classroom power, integrated electronic security systems for access controls, network video surveillance along with intrusion detection system. Project designed for LEED Silver Certification.	Design Partnership of Cambridge (Now Perkins Eastman) 20 Ashburton Place Boston, MA 02108 (617) 449-4000 Joseph Drown, AIA, LEED AP	2017	\$29,000	\$445



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Sub-consultant name: **Samiotes Consultants, Inc.**

a. Project name and location Principal-in-Charge	b. Brief description of project and services (Include reference to relevant experience)	c. Client's name, address, and phone number (Include name of contact person)	d. Completion date (actual or estimated)	e. Project cost (in thousands)	
				Construction costs (actual, or estimated, if not com- pleted)	Fee for work for which firm was responsible
1) Fire Station #2 Framingham, MA Principal-in-Charge: Stephen R. Garvin, PE, LEED AP	Civil engineering and land surveying services for the project which entails relocating the station to an undeveloped site. Scope includes extensive wetland delineation and environmental permitting due to the site's proximity to the Sudbury River (Riverfront and Floodplain issues).	Context Architecture 65 Franklin St., 5th. Floor Boston, MA 02110 (617) 423-1400 Jeff Shaw, AIA, LEED AP BD+C, MCPPO	2019	\$6,500	\$46
2) Fire Headquarters Cambridge, MA Principal-in-Charge: Stephen R. Garvin, PE, LEED AP	Samiotes is providing civil engineering and land surveying for the relocation and renovation of the City's historic fire headquarters including proposed temporary facilities at Cambridge Hospital. The scope of work includes parking / Emergency access and egress, grading, utilities, and stormwater management / resiliency / mitigation.	The Galante Architecture Studio 146 Mt. Auburn St., Cambridge, MA 02138 (617) 576-2500 Theodore Galante, AIA	2023+	\$24,000	\$89
3) Fire Station #2 & Public Safety Building Needham, MA Principal-in-Charge: Stephen R. Garvin, PE, LEED AP	Civil engineering and land surveying services for the Needham police and fire stations. Scope includes the demolition of the existing facilities located on two (2) different sites and subsequent design and construction of a new combined police & fire station on one (1) site, and Fire Station #2 on another site.	Todd Costa, PLA Kaestle Boos Associates 325 Foxborough Blvd. Ste. 100 Foxborough, MA 02035 (508) 549-9906	2022	\$69,900	\$194
4) Central Fire Station Quincy, MA Principal-in-Charge: Stephen R. Garvin, PE, LEED AP	Samiotes is providing preliminary civil engineering and land surveying services for the design and development of a new Central Fire Station in Quincy. Our firms' initial scope includes a topographic survey and conceptual design options to aid in determining the best option for renovations and/or additions to the existing structure.	Robert Robicsek, AIA, NCARB Lavalley Brensinger Architects 99 Bedford St Boston, MA 02111 (617) 398-2035	2023+	\$19,000	\$24
5) Fire Station #1 Framingham, MA Principal-in-Charge: Stephen R. Garvin, PE, LEED AP	Samiotes provided civil engineering services for the renovations and upgrades to the Framingham Fire Station #1 located on Worcester Road including an evaluation of existing conditions, stormwater management, grading, and site utilities.	Peter Nelson, AIA Context Architecture 65 Franklin Street Boston, MA 02111 (617) 423-1400	2022+	N/A	\$12



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Sub-consultant name: **Thornton Tomasetti**

a. Project name and location Principal-in-Charge	b. Brief description of project and services (Include reference to relevant experience)	c. Client's name, address, and phone number (Include name of contact person)	d. Completion date (actual or estimated)	e. Project cost (in thousands)	
				Construction costs (actual, or estimated, if not com- pleted)	Fee for work for which firm was responsible
1) Fire Station #42 Roxbury, MA Gunnar Hubbard	LEED consulting, energy modeling peer review and comfort analysis services for a new three-story, three-bay fire station that includes administrative and living spaces over the apparatus bays. The project is targeting LEED Silver and features energy efficient mechanical systems, Hot Zone design and daylight responsive LED lighting.	Dore & Whittier 212 Battery St., Burlington, VT (802) 863-1428 Alan Brown, Principal	2019	\$19,600	\$40
2) South Portland Cash Corner Fire Station Portland, ME Gunnar Hubbard	Design assistance and sustainability consulting services for a new fire station.	Allied Engineering 160 Veranda St., Portland, ME (207) 221-2260 Anthony Davis, Principal	2019	\$1,300	\$6.2
3) NYC Fire Dept., Emergency Medical Services Stations #17 New York, NY Gunnar Hubbard	Energy modeling, LEED and sustainability consulting services for a new 14,920 sq. ft. emergency services station that houses 11 ambulance bays, office and back of house spaces. The site requires a comprehensive plan to manage storm-water while also accommodating at least 40 vehicles. The project is targeting LEED Silver certification.	Allied Works 12 West 27th. St, New York, NY (212) 431-9476 Chris Stoddard, Director	2020	\$30,000	\$40
4) Maine Air National Guard, Fire Crash & Rescue Station Bangor, ME Gunnar Hubbard	LEED consulting and energy modeling services for the renovation of an existing 16,850 sq. ft. fire station and a 2,550 sq. ft. addition.	Colby Company Engineering 47A York St., Portland, ME (207) 553-7753 Jeff Read, Project Manager	2015	\$7,200	\$45
5) MIT, Charles Hayden Memorial Library Renovation Cambridge, MA Gunnar Hubbard	LEED and Fitwel consulting services for a two-story, four-wing, 144,000 sq. ft. library constructed in 1951. The first phase of the project consists of 32,000 sq. ft. of renovations to reading rooms, office spaces and the creation of flexible classrooms. The project is pursuing a minimum of LEED CI v4 Gold certification.	MIT 77 Massachusetts Ave., Cambridge, MA (617) 253-1000 Randa Ghattas, Systems Performance & Turnover	2020	Confidential	\$90



9. List all projects within the past 5 years for which prime applicant has performed, or has entered into a contract to perform, any design services for all public agencies within the Commonwealth.

of Total Projects: 21

of Active Projects: 00

Total construction cost (in thousands) of active projects: \$288,000 (est.)

Role: (P, C, JV)*	Phases: (St., Sch., D.D., C.D., A.C.)*		Project Name, Location and Principal-in-Charge:	Awarding Authority (Include Con- tact Name and Phone Number):	Const. Costs (In thousands) Ac- tual or Est.:	Completion Date Actual or Est. (R) Renov. or (N) New:
P	St., Sch., D.D., C.D., C.D., C.A.	1	Town Hall Andover, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Andover Janet Nicosia, Director of Facilities (978) 623-8712	\$4,000	2024 (est.) Renovation
P	St., Sch., D.D., C.D., C.D., C.A.	2	Police Headquarters Everett, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	City of Everett Robert Moreschi, Chief Procurement Officer – (617) 394-2288	\$N/A	2024 (est.) New
P	St., Sch., D.D., C.D., C.D., C.A.	3	Sandwich Road Fire Station Falmouth, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Falmouth Peter Johnson-Staub, Acting Town Manager (508) 495-7320	\$8,600 (est.)	2024 (est.) New
P	St., Sch., D.D., C.D., C.D., C.A.	4	Police Headquarters Lawrence, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Lawrence Pedro Soto, Director of Planning (978) 620-3501	\$49,000 (est.)	2024 (est.) New
P	St., Sch., D.D., C.D., C.D., C.A.	5	Municipal Complex Middleton, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	N/A	\$N/A	2024 (est.) New
P	St., Sch., D.D., C.D., C.D., C.A.	6	Public Safety Building Somerville, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	City of Somerville Rich Raiche, Director of Infrastructure & Asset Management (617) 625-6600, ext. 5410	\$50,000 (est.)	2024 (est.) New
P	St., Sch., D.D., C.D., C.D., C.A.	7	Mill Hill Fire Station Chelsea, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	City of Chelsea Cate Fox-Lent, Business & Grants Manager (617) 466-4203	\$300,000	2023 (est.) Renovation
P	St.	8	Fire Headquarters Marlborough, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Marlborough Kevin Breen, Fire Chief (508) 624-6986	\$10,000 (est.)	2023 (est.) Renovation
P	St., Sch., D.D., C.D., C.D., C.A.	9	Police Station Bedford, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Bedford Taissir Alani, Director of Facilities Department (781) 275-5290	\$450,000 (est.)	2022 (est.) Renovation



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P	St., Sch., D.D., C.D., C.D., C.A.	10	911 Center Chelsea, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	City of Chelsea Cate Fox-Lent, Business & Grants Manager (617) 466-4203	\$3,000	2022 (est.) Renovation
P	St., Sch., D.D., C.D., C.D., C.A.	11	City Hall Chelsea, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	City of Chelsea Cate Fox-Lent, Business & Grants Manager (617) 466-4203	\$N/A	2022 Renovation
P	St., Sch., D.D., C.D., C.D., C.A.	12	DPW Roofing Chelsea, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	City of Chelsea Cate Fox-Lent, Business & Grants Manager (617) 466-4203	\$480,000	2022 Renovation
P	St., Sch., D.D., C.D., C.D., C.A.	13	DPW, Siding/OVD Chelsea, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	City of Chelsea Cate Fox-Lent, Business & Grants Manager (617) 466-4203	\$N/A	2022 (est.) Renovation
P	St., Sch., D.D., C.D., C.D., C.A.	14	Fire Station #1 (Study) Framingham, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	City of Framingham James Paolini, Director of Capital Projects & Facilities Management (508) 532-5485	\$N/A	2022 (est.) Study
P	St., Sch., D.D., C.D., C.D., C.A.	15	Fire Headquarters Milton, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Milton Dan-Clark, Vice-Chair Fire Stations Building Committee (617) 963-5420	\$30,000 (est.)	2022 (est.) New
P	St., Sch., D.D., C.D., C.D., C.A.	16	Town Hall (Study) Newbury, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	N/A	\$10,000 (est.)	2022 (est.) Study
P	St., Sch., D.D., C.D., C.D., C.A.	17	Fire Substation (Study) Westborough, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Westborough Patrick Purcell, Department Chief (508) 389-2312	\$15,000	2022 (est.) Study
P	St., Sch., S.D., D.D.	18	Center Building (Study) Westford, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Westford Tom Mahanna, Chair of Permanent Town Building Committee (978) 846-0675	\$3,000 (est.)	2022 (est.) Study
P	Sch., D.D., C.D., C.D., C.A.	19	BallardVale Fire Station Andover, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Andover Mike Mansfield, Fire Chief (978) 475-1281, ext. 2001	\$7,000	2021 New



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P	St.	20	Fire Headquarters Braintree, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Braintree James O'Brien, Fire Chief (781) 843-3600, ext. 4001	\$3,500	2021 Renovation
P	St., Sch., D.D., C.D., C.D., C.A.	21	Fire Substation Lewiston, ME Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Lewiston Brian Stockdale, Former Fire Chief (207) 513-3002	\$3,670	2021 New
P	Sch., D.D., C.D., C.D., C.A.	22	Fire Headquarters Mattapoisett, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Mattapoisett Andrew Murray, Fire Chief (508) 989-1449	\$6,000	2021 New
P	Sch., D.D., C.D., C.D., C.A.	23	Police Station Medford, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	City of Medford Jack Buckley, Police Chief (781) 391-6409	\$17,500	2021 New
P	Sch., D.D., C.D., C.D., C.A.	24	Police & Fire Stations Millbury, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Millbury Donald Desorcy, Police Chief (508) 865-3521	\$25,000 (est.)	2021 New
P	St., Sch., D.D., C.D., C.D., C.A.	25	Police Station Newbury, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Newbury John R. Lucey Jr., Police Chief (978) 462-4440, ext. 122	\$6,400	2021 New
P	Sch., D.D., C.D., C.D., C.A.	26	Central Fire Station Everett, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	City of Everett Scott A. Dalrymple, Fire Chief (617) 394-2349	\$2,100	2020 Renovation
P	Sch., D.D., C.D., C.D., C.A.	27	Public Safety Complex Southborough, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Southborough Mark J. Purple, Town Administrator (508) 485-0710	\$17,000 (est.)	2020 New
P	Sch., D.D., C.D., C.D., C.A.	28	Fire Station #2 Burlington, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Burlington Steven Yetman, Former Fire Chief (617) 548-6602	\$6,700 (est.)	2019 New
P	Sch., D.D., C.D., C.D., C.A.	29	Hancock Fire Station Everett, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	City of Everett Scott A. Dalrymple, Fire Chief (617) 394-2349	\$2,800	2019 Renovation



9. List all projects within the past 5 years for which prime applicant has performed, or has entered into a contract to perform, any design services for all public agencies within the Commonwealth.

P	Sch., D.D., C.D., C.D., C.A.	30	Police Station Plympton, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Plympton Dale Pleau, Town Coordinator (781) 585-3220	\$2,100	2019 New
P	Sch., D.D., C.D., C.D., C.A.	31	Fire Station Uxbridge, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Uxbridge William Kessler, Former Fire Chief (508) 473-5330	\$6,600	2018 New
P	Sch., D.D., C.D., C.D., C.A.	32	Fire Headquarters Westford, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Westford Joseph Targ, Fire Chief (978) 692-5542	\$8,700	2018 New
P	Sch., D.D., C.D., C.D., C.A.	33	Fire Headquarters Leicester, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Leicester Robert Wilson, Fire Chief (508) 892-7022	\$5,500	2017
P	St.	34	West Side Fire Station Winchester, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	Town of Winchester Margaret White, Special Projects Manager (781) 721-7133	\$5,000	2017 (Study)
P	St., Sch., D.D., C.D., C.D., C.A.	35	House Doctor Chelsea, MA Jeff Shaw, AIA, LEED AP BD&C, MCPPO	City of Chelsea Cate Fox-Lent, Business & Grants Manager (617) 466-4203	Varies	Varies 2016—2024

* P = Principal; C = Consultant; JV = Joint Venture; St. = Study; Sch. = Schematic; D.D. = Design Development; C.D. = Construction Documents; A.C. = Administration of Contract



10. Use this space to provide any additional information or description of resources supporting the qualifications of your firm and that of your sub-consultants for the proposed project. If needed, up to three, double-sided 8 1/2"x11" supplementary sheets will be accepted. APPLICANTS ARE ENCOURAGED TO RESPOND SPECIFICALLY IN THIS SECTION TO THE AREAS OF EXPERIENCE REQUESTED IN THE ADVERTISEMENT.

Summary of Qualifications

Public Expertise

Public safety and municipal design are our specialties. From feasibility to final design, our team understands the challenges facing communities and their leaders. We have been focused on public safety and municipal architecture for over 50 years, and draw from this long history of experience to help our clients make critical decisions regarding the architecture that will serve them for decades into the future.

Public Construction Experience

We have an enormous amount of experience with public construction, and work closely with building committees to ensure the facilities we design meet their needs. We have developed a deep understanding of Building Codes and public bidding laws. We have extensive experience with Chapter 149 / 149A and the implementation of universal design through ADA and AAB regulations. In addition, we have substantial experience with the CM@Risk project delivery method.

High Level of Service

We are committed to providing close guidance throughout the life of a project. The team you meet at the interview and kick-off meeting is the same team you will see right up through project close-out and beyond. Management of complex public building projects

is one of our core skills, and it demands clear and consistent communication between the design team and all key stakeholders. We are dedicated to facilitating this process/dialogue through continuous support and an inclusive approach to decision-making across all project phases.

Cost Control & Value Engineering

Functionality and cost-effectiveness are crucially important to every project. To ensure projects encounter as few change orders as possible, our firm works to develop comprehensive programs that are consistently weighed against budgetary constraints. Key to this is a strong relationship with the project cost estimator. We have been working with our cost estimator for decades, and we have used them on virtually every one of our projects over the last 40 years. They know our process well, and continue to accurately estimate final costs with each new project we undertake.

Schedule & Budget

We pay very close attention to schedules and budgets. This starts in the initial study phase, and continues throughout the project's life cycle. We employ a variety of strategies to safeguard our clients' budgetary expectations. We review the schedule at every meeting to confirm the project is proceeding according to plan, and immediately develop solutions to bring it back on schedule if issues are identified.

Project Team

Our firm of 20 has a keen attention to detail. All of our projects go through an in-depth review process by senior-level architects who have a tremendous amount of experience working with public entities. Our projects are always properly staffed to make sure everything stays on schedule and on budget.

Community Engagement

Commensurate with our extensive experience in public work, we have developed a deep appreciation for the value of a transparent and proactive approach to community engagement. For us, achieving a high level of community support is nearly synonymous with the provision of successful public facilities. We are not only focused on the process of keeping communities informed, but also dedicated to facilitating meaningful community input and involvement. With public work the community members are also key stakeholders, and we strive to treat them as such. Doing so has consistently lead to project outcomes with a high level of client and community satisfaction.

Geographic Proximity

Our office is located in the heart of Boston, roughly 35 miles away from Boxborough. Our design team is fully capable of attending all the necessary site visits and meetings associated with this project.



10. Use this space to provide any additional information or description of resources supporting the qualifications of your firm and that of your sub-consultants for the proposed project. If needed, up to three, double-sided 8 1/2"x11" supplementary sheets will be accepted. APPLICANTS ARE ENCOURAGED TO RESPOND SPECIFICALLY IN THIS SECTION TO THE AREAS OF EXPERIENCE REQUESTED IN THE ADVERTISEMENT.

Non-Discrimination Policy

Context Architecture will not practice discrimination against any persons on the grounds of race, color, religion, sex, age, marital status, sexual orientation, or national origin in evaluating them for employment, salary adjustments, promotions, eligibility for benefits, termination of employment, or any other personnel action. Physical or mental handicaps will be considered only as they may relate to bona fide job requirements. Our consultants have similar policies, which are available upon request.

Minimum Requirements & Selection Criteria

- ✓ A proposed project approach to the work, plan

and schedule, including recommendations for modifying or improving the existing project scope/goals is included in this response

- ✓ An overview of five recent public safety projects (similar in size, scope, and complexity to your project) have been included in this response
- ✓ A list of more than five relevant/credible references have been included in this response
- ✓ In-office and sub-consultant team member information (covering responsibilities, qualifications, and experience) has been included in this response

- ✓ A description of Town assistance and services we expect to receive is included in this response
- ✓ Evidence of required insurances, completed certificates from Exhibits B & C, and our firm's financial stability are included in this response
- ✓ Our project team is comprised of highly skilled personnel with experience in similar projects and a thorough understanding of the requirements outlined in the RFQ, including MA Building Code, AAB, ADA, and all statutes and regulations governing public building projects
- ✓ Our personnel are well-trained, with appropriate and specialized educational backgrounds
- ✓ We have a knowledgeable design team that is very familiar with the implementation of sustainable design practice and green energy systems
- ✓ Our firm / team is extremely experienced with space needs analysis for public safety facilities
- ✓ Our firm/team has extensive experience with public safety construction projects
- ✓ We have completed dozens of public safety projects throughout Massachusetts



Public Safety Complex | Scarborough, ME



11. Professional Liability Insurance:

Name of Company	Aggregate Amount	Policy Number	Expiration Date
Poole Professional Ltd.	\$3,000,000*	08SBAR07674	02/01/2023

* Poole Professional has assured us in writing that should we be selected for the project we can easily increase our liability insurance to meet the City's requirements.

12. Have monies been paid by you, or on your behalf, as a result of Professional Liability Claims (in any jurisdiction) occurring within the last 5 years and in excess of \$50,000 per incident? Answer YES or NO. If YES, please include the name(s) of the project(s), and an explanation (attach separate sheet, if necessary).

Leicester Fire Station,
Leicester MA — Settled 2021

Explanation:

The Town hired Context Architecture to perform a feasibility study and space needs analysis for a new fire station in 2017, then retained Context to perform design and construction administration. During construction, the contractor improperly performed site work that exacerbated known poor soils and caused groundwater to pond. The contractor lost substantial time and money dealing with the site conditions. Once the project was complete neighbors complained of runoff on their property due to the drainage design of the fire station. The contractor subsequently made a claim against the Town who then brought in the design team. The Town settled with all parties and received funds to repair the issues. Context remains very pleased with our work for the Town in which we completed an impressive new building which includes state-of-the-art training functions at a cost substantially below the original project budget.

Scarborough Public Safety Complex,
Scarborough, ME — Settled 2020

Explanation:

The Town hired Context Architecture to perform a location and space needs analysis for a new public safety building in 2017. The study recommended a program of over 50,000 sq. ft. and a budget of \$21,500,000 including an industry-standard 10% project contingency. In 2018 the Town retained our firm to complete the design, prepare bid documents and perform construction administration services. The Town also retained an Owners Project Manager (OPM) and a construction manager (CM) to provide preconstruction services and to construct the building. When the CM began their work they reported that they felt the true cost of the planned 15-month project, in the increasingly inflationary construction market, was more than the Town's budget by \$700,000. The Fire & Police Chiefs, CM, OPM, and Context worked cooperatively to value engineer the project and lower construction costs without sacrificing functionality, durability, or longevity.

The Town and their OPM ultimately chose to proceed with the project without increasing their project budget, going into construction with a low project contingency of 3%. During construction, the team discovered that the insulation specified for the exterior envelope design would not allow it to pass a fire protection test. Immediately upon discovering the issue Context hired a national expert to analyze and recommend changes to the envelope to bring it into compliance. At no cost to the Town the design was corrected and instructions were issued to the contractor within 3 weeks after discovery of the issue.

Due to the change in design a small section of masonry, metal panel and insulation needed to be removed and rebuilt. The work proceeded and the entire exterior envelope was completed without delaying the project. The insurance carrier for Context has since reimbursed the Town for the cost for the deviation from the initial design due to the error. All parties to the claim have since settled the matter. Context is very proud of the work performed, which provided a beautiful, state-of-the-art facility, significantly upgrading the public safety operations.

A letter of recommendation for this project is available upon request.



13. Name of sole proprietor or names of all firm partners and officers:

Name	Title	MA Reg. #	Status / Discipline
a. Jeff Shaw, AIA, LEED AP BD&C, MCPPO	President	20290	Active / Architect
b. Stuart Goldman	Treasurer	N/A	Active / CPA

14. If corporation, provide names of all members of the Board of Directors:

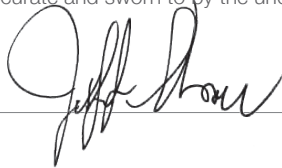
Name	Title	MA Reg. #	Status / Discipline
a. Jeff Shaw, AIA, LEED AP BD&C, MCPPO	President	20290	Active / Architect
b. Stuart Goldman	Treasurer	N/A	Active / CPA

15. Names of all owners (stocks or other ownership):

Name	Title	MA Reg. #	Status / Discipline
a. Jeff Shaw, AIA, LEED AP BD&C, MCPPO	President	20290	Active / Architect

16. I hereby certify that the undersigned is an authorized signatory of firm and is a Principal or Officer of firm. I further certify that this firm is a "designer", as that term is defined in Chapter 7C, Section 44 of the General Laws, or that the services required are limited to construction management or the preparation of master plans, studies, surveys, soil tests, cost estimates or programs. The information contained in this application is true, accurate and sworn to by the undersigned under the pains and penalties of perjury.

Submitted by:
(Signature)



Printed Name and Title: Jeff Shaw, Principal,
AIA, LEED AP BD&C, MCPPO

Date: 09/16/22

